

DELAWARE STATE POLICE



2006 - 2007
Annual Report

Mission Statement

To enhance the quality of life for all Delaware citizens and visitors by providing professional, competent, and compassionate law enforcement services.



★ HONOR ★ INTEGRITY ★ COURAGE ★ LOYALTY ★
★ ATTITUDE ★ DISCIPLINE ★ SERVICE ★

DELAWARE STATE POLICE TROOPER'S PLEDGE

Humbly recognizing the responsibilities entrusted to me as a member of the Delaware State Police, an organization dedicated to the preservation of property and human life, I pledge myself to perform my duties honestly and faithfully to the best of my ability and without fear, favor or prejudice. I shall aid those in danger or distress, and shall strive always to make my State and Country a safer place in which to live I shall wage unceasing war against crime in all its forms, and shall consider no sacrifice too great in the performance of my duty. I shall obey the Laws of the United States of America and of the State of Delaware and shall support and defend their constitutions against all enemies whomsoever, foreign and domestic. I shall always be loyal to and uphold the honor of my organization, my State and my Country.

To the Citizens of Delaware:

Please join me in extending a sincere thank you to the men and women of the Delaware State Police (DSP) for their numerous accomplishments and successes over the past two years.

One significant project accomplished was the purchase of a Bell 412 twin engine helicopter. This aircraft will greatly improve DSP's emergency medical transport service as it will allow for the transport of six patients at a time. The twin engines also provide increased lifting capability and an added measure of safety. The new helicopter can also be used to transport a 15-member Special Operations Response Team (SORT) and will prove useful in moving a variety of cargo quickly. In addition, it can be equipped with a fire bucket or to assist in the extraction of victims from a high rise roof top in the event of fire. The Bell 412 is a welcome addition to the DSP Aviation fleet.

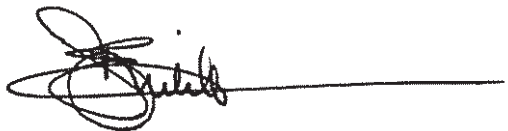
Again, the Division continued to meet the challenge of providing homeland security throughout our state. DSP utilized the many resources of the Delaware Information Analysis Center and partnered with many members of the public safety community to address a variety of homeland security threats.

Another major focus was keeping Delaware roadways safe for our citizens and the visitors to our State. With aggressive drivers a top priority, DSP troopers targeted violators and made more than 297,000 arrests for traffic violations including speeding and driving under the influence of alcohol (DUI). DSP troopers made 8,473 DUI arrests, which is a 17% increase over the previous two years.

To target several organized criminal operations DSP partnered with numerous law enforcement agencies throughout the state including the U.S. Marshall's Office to conduct long-term investigations. One 10-month multi-jurisdictional investigation focused on an organized crime, racketeering and prostitution operation that impacted three states. The investigation resulted in the arrest of leaders of the operation and more than 20 others connected to the illegal activity.

The men and women of the Delaware State Police, both uniform and civilian, perform outstanding work every day, and this team effort is worthy of special praise. I look forward to more success in 2008, and commend the Delaware State Police for its commitment to excellence.

Sincerely,



David B. Mitchell Esquire, Secretary
Department of Safety and Homeland Security



Dear Secretary Mitchell:

It is with a great sense of pride and honor that I send you the 2006/2007 Delaware State Police Annual report. As you peruse this report, it quickly becomes apparent that the men and women of our division are committed to enhancing the quality of life for all Delawareans. As you are well aware, it is not the actions of an individual that makes an organization successful, but rather the cooperative efforts of a focused team. To this end, I am pleased to inform you that the Delaware State Police is committed to teamwork and excellence.

The dedication of our state leadership - Governor Ruth Ann Minner, members of the General Assembly, and you - has provided the necessary tools for us to complete our public safety mission. In 2006, funding was provided to purchase new police vehicles with improved emergency lighting that enhanced safety for our troopers and the motoring public. In addition, funding was secured for a new twin-engine helicopter. In 2007 we took delivery of that aircraft. The addition of this helicopter to our fleet of ships will improve our capabilities in regards to water rescue, fire suppression, high rise rescue, and multiple patient transports. In 2007 this Division made a record number of traffic arrests. These arrests, along with several traffic safety initiatives that the Delaware State Police participated in, helped us achieve our Wildly Important Goal (WIG) to reduce fatal motor vehicle collisions. That goal was realized by reducing fatal crashes by 20% compared to the previous year.

In addition to our traditional law enforcement role, we have been tasked with an ever increasing responsibility for Homeland Security. This responsibility is taken very seriously, as is evident in our commitment to the Delaware Information Analysis Center. The threat of terrorism remains; however, the enhanced communication between federal, state, and local agencies has greatly improved our security. Delaware, thanks to the foresight of our state leaders, is on the cutting edge of information sharing and homeland security.

Finally, the citizens of Delaware can rest assured that their State Police are meeting the complex law enforcement challenges of the 21st century. With the continued support of our state leaders and the citizens of our great state, we will continue to accomplish our public safety mission.

Sincerely,



Colonel Thomas F. Mac Leish
Superintendent



*Colonel Thomas F. Mac Leish
Superintendent*

Executive Staff



*Lt. Colonel Mark Seifert
Deputy Superintendent*



*Major Harry Downes
Administrative Officer - Human Resources*



*Major Paul Eckrich
Operations Officer - South*



*Major Albert "Skip" Homiak
Operations Officer - North*



*Major Randall "RL" Hughes
Administrative Officer - Budget*



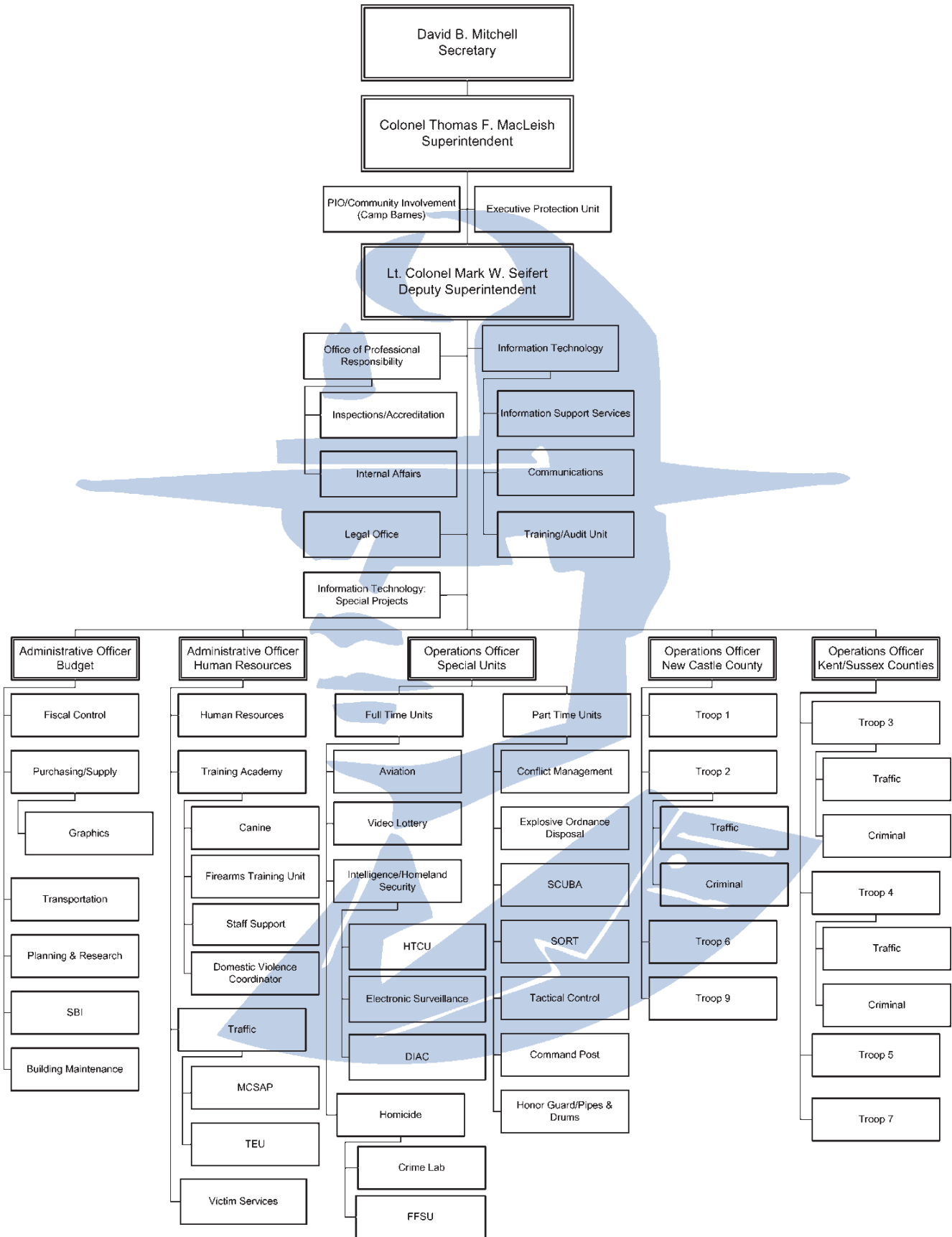
*Major Joseph Papili
Operations Officer - Special Units*

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Table of Organization





Colonel Thomas F. Mac Leish

On May 6, 2005, Colonel Thomas F. Mac Leish was appointed as the 23rd Superintendent of the Delaware State Police. The Superintendent of the Delaware State Police is selected by the Secretary of the Delaware Department of Safety and Homeland Security and serves at the pleasure of the Governor of the State of Delaware. A thirty

year veteran of the Delaware State Police, Colonel Mac Leish served as the Deputy Superintendent of the Delaware State Police immediately prior to being selected and appointed as Superintendent. Colonel Mac Leish began his tenure as Superintendent of the Delaware State Police with the motto "Service Before Self" and continues to personally adhere to and expects adherence to this value by all Delaware state troopers.

Colonel Mac Leish is one of six division directors who report directly to the secretary of the Delaware Department of Safety and Homeland Security. Colonel Mac Leish is ultimately responsible for all operations of the Division of State Police. The Public Information Office, the Legislative Liaison and the Executive Protection Unit fall under the direct command of the Superintendent.

Public Information Office

Lieutenant Melissa Zebley - 2006

Sergeant Joshua A. Bushweller - 2007

The Division's Public Information Office (PIO) is responsible for responding to media inquiries, coordinating press conferences and public events, assisting field personnel with local media relations, and serving as a liaison on public relations matters with other governmental agencies. The office strives to educate the public, highlight the Division's accomplishments, and improve public relations by producing and disseminating accurate and timely information through field programs, media contacts, and public service announcements. The newsroom, which is maintained by the Public Information Office, on the Delaware State Police web page, greatly enhances the dissemination of information to the media and public.

During 2006, the Public Information Office disseminated in excess of 1,500 written releases of information. Two incidents drew extensive regional media attention and tested the resources of the Public Information Office. In August, the Delaware State Police assisted the Delaware Department of Natural Resources and Environmental Control with a chemical leak at Reichold Chemical Plant in Cheswold. Because of this leak numerous media representatives were involved and several agencies worked together to keep the public informed.

In November 2006, the Public Information Office was integral in assisting the division with the dissemination of information surrounding the 18-month investigation into illegal drug activity within the Pagan Motorcycle Club. The success of this case drew media attention from the region.

In addition to serving as a resource to the media by disseminating news releases and providing weekly radio and television interviews, troopers assigned to the Public Information Office are tasked with additional duties including drafting letters of correspondence to the public and other police agencies, coordinating ceremonies, and orchestrating promotional ceremonies.

The Public Information Office is also responsible for conducting a fall and spring Citizens' Police Academy. The Academy includes nearly 25 hours of instruction. The objective of the program is to expose citizens to some of the entry-level training received by troopers in order to provide participants with the rationale behind police actions.

In 2006 Sgt. Melissa Zebley was the Director of the Public Information Office. Cpl. Jeffery Whitmarsh served as the primary New Castle County Public Information Officer and Master Corporal Jeffery Oldham continued to serve as the Kent and Sussex County Public Information Officer.

In 2007, the Public Information Office went through a transition period as a new Director took control of the unit after Sgt. Melissa Zebley was promoted to the rank of Lieutenant. Sgt. Joshua A. Bushweller assumed responsibility of the unit in January 2007 and Master Corporal Jeff Oldham relinquished his duties covering Kent and Sussex Counties to Master Corporal John "Wes" Barnett Jr. The constant was Cpl/1 Jeffrey C. Whitmarsh in New Castle County.

Collectively the unit worked aggressively in promoting the great work done daily by the division. Many great achievements were accomplished in 2007 through the hard work and dedication of unit members. In particular, the PIO office managed and successfully completed three Citizens Police Academies throughout the state including the first Latino Citizens Police Academy where the Delaware State Police collaborated with the Latino Community Center in Wilmington.

Additionally, The Delaware State Police formed a partnership with Comcast Cable to begin an "On Demand" section where viewers can observe wanted subjects in Delaware. This "Police Blotter", accessible to all residents in Delaware who subscribe to Comcast, will highlight wanted subjects from the Delaware State Police. Other accomplishments include disseminating the largest volume of press releases in recent DSP history, managing national media relations in regards to an abandoned baby case and a serial rapist, as well as conducting Highway Safety Saturdays across our state.

The Public Information Office strives daily to represent the troopers of this division with excellence. The members fully understand the importance of transparency with our partners in

the media and communities as it relates to investigations done by DSP. The Public Information Office would like to thank all members of the division for their help in facilitating news worthy information to the public.

Legislative Liaison

Sergeant Richard E. Dennis

The purpose of the Delaware State Police Legislative Liaison Office is to serve as a liaison between the Delaware Department of Safety and Homeland Security and Delaware's elected officials of the legislative and executive branches. There are six divisions within the DSHS which includes the Delaware Emergency Management Agency, the Office of Highway Safety, the Delaware Bureau of Alcohol and Tobacco Enforcement, the Division of Communications, the Capitol Police Department, and the Division of State Police. The Legislative Liaison Office helps prepare legislation and answers questions the Governor's Office, members of the General Assembly, and representatives from other Delaware departments may have in regard to legislation which impacts any of the Department's divisions.

During the most recent legislative session, the 144th General Assembly, the Division was fortunate to have the support of the Governor and legislators which resulted in the passage of the following bills which were of significant benefit to the Division.

- HB# 121 - "Theft/ Organized Retail Crime" enhances the penalty for individuals who engage in the theft, or redistribution of stolen items, in quantities that would not be normally purchased for personal use or consumption.
- HB# 224 - "False Alarms" this law will require security businesses, alarm customers and law enforcement to work together in an effort to reduce the number of false alarms throughout the state. It further requires security system users to be responsible for the operation and maintenance of their security system. A customer who has more than 3 false alarms in a calendar year shall be subject to a civil penalty.
- SB# 60 - "Adam Walsh Act" deals with individuals who are required to register as "sex offenders" and the verification of all registry information which is provided by the offender.
- SB# 80 - "Nuisance Abatement Act" deals with businesses in the community that may promote or permit conduct which is detrimental to the community or public interest.
- SB# 79 - "Dead Zones involving 800MHz" provide that newly constructed buildings of 25,000 square feet or more shall be designed, constructed, or equipped, so that emergency personnel shall be able to communicate with the dispatch center in a time of emergency.

Executive Protection Unit

Sergeant Siobhan G. Sullivan

Our inherent core task as a trooper is to protect and serve our community members. As troopers in the Executive Protection Unit, our tasks are more specifically focused on the Governor and her family. Our main objective is to provide security and transportation for the Governor and her family.

While meeting our objectives within the unit for 2006, we helped to organize and provide overall security for several events in Delaware for incoming delegates. In February, the Japanese Ambassador traveled to the U.S. The unit provided an advance team, as well as assisting the State Department with overall protection during the Ambassador's stay. In March, both the Iowa and Arkansas governors visited Delaware. The unit provided protection and transportation for these governors and their staff. In May, the unit provided protection and transportation for the New York governor and his staff. In June, the governor of New York traveled to Sussex County and the unit again provided security and transportation for him and his staff. In August, the Chinese delegation came to Delaware to meet with Governor Minner. The unit provided the overall security and transportation for the entire delegation and our own Governor. In November and December, the unit provided assistance to the State Department for President Bush's top-level cabinet members for conferences held in Delaware.

Specifically in 2007 the unit provided protection to the Governor and delegates who traveled with the Governor to 15 states and 5 international countries. The unit worked very closely with the U.S. Embassy in each of these foreign countries. The unit also assisted the Secret Service with the visit of President Bush where the Governor and several high-ranking officials traveled in his motorcade during his visit.

The information summarized above does not include the unit's ongoing daily tasks which require protection and transportation for our Governor, while she attends meetings and events both in our State, across the U.S., and abroad.



Lt. Colonel Mark W. Seifert

Lt. Colonel Seifert officially assumed the position of Deputy Superintendent of the Delaware State Police and was promoted to the rank of Lt. Colonel on June 3, 2006. Lt. Colonel Seifert was chosen for the position by Colonel Mac Leish with the concurrence of the Secretary of Safety and Homeland Security.

In his capacity as Deputy Superintendent, Lt. Colonel Seifert

oversees the operations of the Office of Professional Responsibility, which includes the Internal Affairs and Inspections/Accreditation units; the Legal Section; the Information Technology Section; and the Communications Section.

Lt. Colonel Seifert is a twenty-year veteran of the Division and served as the Administrative Officer - Technology and Operations Officer - North prior to his appointment as Deputy Superintendent.

Communications Section

Chief William D. Carrow

The Communications Section consists of three 9-1-1 Public Safety Answering Points (PSAPs) and the Headquarters Communications Center. This section is staffed by 89 employees and one volunteer, reporting to the Chief of Communications. The section maintains a budget of approximately one million dollars, and is responsible for:

- Emergency complaint processing and radio dispatching operations
- Data communications and computer system helpdesk operations
- Radio, data, telephone, cellular phone, in-car camera & pager administration
- 800 MHz radio equipment inventory, programming and installation
- Enhanced 9-1-1 administration, database management and public education

The Communications Section compiled the following statistics in 2006 and 2007:

	2006	2007
Total Complaints Dispatched	235,331	333,733
Total Complaints Handled		
Without Dispatch	93,048	104,629
Total Complaints Handled	328,379	438,362
Total 9-1-1 Calls Received	590,554	625,023
Miles Saved by Center		
Handled Complaints	837,432	941,661
Total Alarms Handled		
By HQCOMM	6,588	7,792

The Communications Section staffs and operates the Division's mobile command center. This unit consists of twelve civilian operators and responds to critical incidents ranging from hostage and barricade situations to public events and demonstrations. Two mobile units remain in a constant state of readiness, equipped with the latest in telecommunications technology. The unit was activated and responded to 49 events in 2006 and 51 in 2007.

The Association of Public Safety Communications Officials International (APCO) selected the section as a "Beta" test site to prove the research and concepts outlined in Project RETAINS,

dealing with staffing and retention in communications centers. By working through this process, section members not only proved the concept, but identified staffing numbers based on work load, turn-over and retention ratios.

As a side benefit of completing the RETAINS process, specific effective practices were implemented in the workplace. One practice required a complete review of the hiring process, which resulted in major changes in the overall process. All combined, the Division is seeing a higher caliber of applicants emerge from the testing phase and the overall time frame from test to interview to job placement has been streamlined by over a month. New hire basic training was evaluated and completely redesigned as well, and has proven to be a success with the first group of trainees providing feedback on a weekly basis.



2006 and 2007 included increased training opportunities for our employees. Supervisor summits were held with specific instruction on key management topics provided. Several employees attended the New World Computer Aided Dispatch conference in Baltimore in 2007 and participated in the APCO International Conference in Orlando in 2006. The 73rd annual APCO international conference held in Baltimore in 2007 was chaired by Communications Chief Bill Carrow. Several section employees served on the conference committee or volunteered at the event. Section employees also attended training sessions at the APCO Fall Training Conference in Rehoboth Beach in 2006 & 2007.

The Communications Section continued its enhanced community outreach programs which involve 9-1-1 presentations to citizens' police academies and college classes. Open houses were held at both SUSCOM and KENTCOM in 2006 and 2007 and were attended by hundreds of school children and local citizens who were treated to public safety displays, food, and tours of the communications center. The section continued a close relationship with the deaf community by assigning a representative to the Council on Deaf Equality. The section offered its first Citizens 9-1-1 Academy to a "beta" class of six students from Kent County. The six-week course included special presentations on handling 9-1-1 calls, telecommunicator training, critical incident stress management and a tour of a 9-1-1 center. The course concluded with a formal graduation ceremony. This was the first

class of its kind in the state, and the goal is to offer it once per year in each county.

The section continued surveying the public to gauge our 9-1-1 customer service and the section's volunteer mailed quarterly surveys with return feedback being overwhelmingly favorable.

The section's E9-1-1 Administrator continued working with the enhanced 9-1-1 emergency services board. A new project known as "Next Gen 9-1-1" began to ensure that the section is prepared to handle emergency reporting from citizens no matter what medium they utilize.

In 2006 the section saw the retirement Edward McGinness of SUSCOM. Ed retired after 30 years of faithful service without taking a single sick day! Ed continues to work at SUSCOM as a casual/seasonal employee. October, 2007 saw Lieutenant Lewis Briggs retire as 9-1-1 Operations Manager.

Communications Section employees are performing an outstanding job of a critical nature and employee recognition is paramount. Several section employees were honored by receiving awards from APCO during National Telecommunications Week in April.

2006

Supervisor of the Year
Edward McGinness - SUSCOM

Telecommunicator of the Year
Timothy Finkbiner - SUSCOM

Telecommunicator of the Year - Runner-Up
Jonathan Pearson - SUSCOM

2007

Supervisor of the Year
Amanda Smith, HQ Communications

The following were awarded a Unit Citation:

SUSCOM 9-1-1
Amy Seiverling
Dennis Swain
Neal Carrier
Bruce Parsons
Heather Baer
Timothy Finkbiner
Brandi Banks
Ann Naar
Brian Peterson
Howard Short

RECOM 9-1-1
E. Nevin Steffy
Jason Vernon
Keisha Smith
Lawrence Parker

The Communications Section will continue to maintain a high work ethic and provide excellent customer service in 2008.

Information Technology Section

Major Michael J. McDonald (DSP Ret.)

Information Technology for the Division falls under the management control of the Director of Information Technology. The Director is a retired DE state trooper whose responsibilities include planning, acquiring or developing, and implementing all information technology solutions for the Division. The administrative offices for the section are located at the Delaware Emergency Management Agency (DEMA) building in Smyrna. This section oversees the State Police local and wide-area network, all hardware components attached to or capable of connecting to the network, and all end user software applications used in the course of its business. The Information Technology Section also oversees the Communications Section as well as the statewide Automated Fingerprint Identification System (AFIS) operated by the State Bureau of Identification.

The Information Technology Section falls directly under the Deputy Superintendent in the table of organization. The various technologies used by the State Bureau of Identification, the Communications Section, and Information Support Services Section provide the common thread for oversight by the Information Technology Section. The acquisition and implementation of all technology solutions are coordinated, reviewed, and approved by the Director of Information Technology. The annual budget for all technology support and investment is approximately 1.3 million dollars, not including salaries or federal grants awarded to the Division.

The Director is the primary resource appointed to be the liaison to the FBI's National Crime Information Center (NCIC), to Nlets, the International Justice and Public Safety Information Sharing Network, and to the Delaware Criminal Justice Information System, (DELJIS). The State Police is one of 11 voting members on the DELJIS Board; the group legislatively responsible for the management oversight of all local Criminal History Record Information (CHRI).

Reporting to the Information Technology Section is the Information Support Services (ISS) Section. ISS is responsible for all technology implementation and support and is housed in the lower level of the State Bureau of Identification on the Headquarters complex. There are 13 personnel in ISS who support the entire Division's computer infrastructure and network usage. They are also responsible for application development that is not contracted out to third party vendors. In addition, Captain Mary Ann Papili is assigned to ISS who is responsible for managing any special technology projects pursued by the Division. This sworn position acts as a liaison between ISS and the uniform members of the Division as well as the Executive Staff. A fully functioning helpdesk is also housed within ISS and user assistance is available during regular and extended normal business hours; with emergency assistance available anytime after hours through on call scheduling.

The Training and Audit Unit is also assigned under the management control of the Information Technology Section. The Training/Audit Unit is responsible for NCIC and Nlets user training and the statewide auditing of NCIC records. This two person unit handles all training and auditing of the criminal justice agencies having access to NCIC or Nlets which equates to approximately 6,500 users statewide.

Among the most notable projects handled by ISS this past two years include:

- The entire division and each law enforcement agency in the state now submit crash reports electronically using the TraCS automated solution.
- The continuation of the establishment of the Delaware Information Analysis Center (DIAC); a fusion center created to be the lead in defending Delaware against terrorism threats and other organized criminal enterprises.
- Continuation of our efforts to bring the Division into compliance with the FBI NCIC Security Policy for encryption to all network segments transporting CHRI.
- Continuation of its technology plan involving the leasing of all hardware components supporting the DSP infrastructure including end user equipment.
- Continuation toward the establishment of a Virtual Private Network for the State Police within the state network to ensure protection of our data, network, and technology asset components

The Information Support Services Section suffered the tragic loss of Mr. Scott Allan Quillen, network administrator who passed away suddenly after complications from emergency heart surgery. Scott was the lifeblood of the Division's Information Support Services Section. He was the network guru we all relied upon and virtually every single effort the Division undertook in any technology project Scott's influence and hands were immersed in and his presence could be felt in each and every one of them. Just before he and his family left on a planned family vacation to Disneyworld, Scott suffered an aneurism of his aorta and was hospitalized to repair the tear at Peninsula General Medical Center in Salisbury, Maryland. During the emergency surgery, Scott was also found to have two arterial blockages and underwent two bypasses to restore the normal blood flow to his heart. While Scott came through the operation, he tragically fell victim to post operative complications and passed away on Sunday, December 2, 2007. Scott left his wife Tara and 6 year old daughter Laney along with Tara and Scott's parents to cherish his memory. Scott also left behind an entire Delaware State Police family and those he worked with in the State of Delaware as well as others nationwide; all who will never be able to recover from nor replace this gentle giant of a man whose influence will continue to reverberate in this Division forever. Scott's funeral services were held at the Hastings Funeral Home in Selbyville, Delaware on December 6, 2007. Burial was held privately at a later date. Scott Allan Quillen was 36 years old. The Information Technology Section and the Information Support Services Section would like to dedicate their submission of this year's annual report to his memory.

Legal Section

Ms. Stephani Ballard, Esq.

Mr. Ralph Durstein, III, Esq.

Mr. Michael Tupman, Esq.

The Attorney General's Office has designated three full-time Deputy Attorney General positions to represent the Division. In order to better facilitate this representation, a civil DAG is also available to assist. The deputies represent the Division and its employees in civil rights, employment and Constitutional litigation in the federal and state courts; provide day-to-day general counsel on issues of law pertaining to personnel, FOIA, legislative and regulatory matters; teach courses at the Training Academy on the laws of search and seizure and use of force; make presentations at in-service sessions on developments in the law; handle grievance and administrative hearings; and represent Internal Affairs and Divisional Trial Boards in disciplinary proceedings.

Office of Professional Responsibility

Captain Paul E. Smentkowski

The Office of Professional Responsibility consists of an Internal Affairs function and an Inspections/Accreditation function. The Division's policies and standard operating procedures are maintained by the Inspections/Accreditation office. Internal Affairs investigations frequently stem from allegations relating to these same policies and procedures. By merging these two sections under the command of one section chief, necessary revisions to the Division's policies and procedures are identified and implemented through a more timely process. Conflicts with CALEA standards are also readily identified and addressed.

Internal Affairs

The citizens of Delaware hold the Delaware State Police in high regard. Members of the Delaware State Police must set the tone for all law enforcement agencies in the state. The public expects members of the Division to act with integrity, reliability and trustworthiness. To accomplish and maintain the esteem placed upon its members, Delaware State Troopers must acknowledge, uphold, and revere the core values of the Delaware State Police: Honor, Integrity, Courage, Loyalty, Attitude, Discipline and Service.

The citizens we serve have an expectation that those who are vested with the responsibility of enforcing the laws of this state, as well as civilian employees, will hold fast to the standards of professional and individual conduct to preserve the respect, confidence and cooperation of society.

The public image of the Delaware State Police is, to a large degree, determined by the way the Internal Affairs Office responds to allegations of misconduct of its employees. The Internal Affairs Office is an essential function designed to maintain professional conduct, integrity, and discipline of each

employee. Internal Affairs is responsible for investigating allegations of misconduct and conducting investigations to ensure compliance with Divisional rules and regulations and the Code of Ethics. The Internal Affairs Office is readily accessible to citizens via telephone, letter, internet, or in person. Captain Paul E. Smentkowski, Lieutenant Mark Daniels, Lieutenant John Slank and Sergeant Alexander Peterson III are assigned to the office.

In addition to its primary duties, the Internal Affairs Office maintains an active role in training supervisors and recruits. Supervisors are instructed on the proper handling of citizen complaints and investigative protocol in accordance with the Law Enforcement Officer's Bill of Rights. Recruits are also acquainted with the function of Internal Affairs, including an overview of rules, regulations and job performance standards.

In an effort to standardize the disciplinary process, Internal Affairs and Troop 6 began testing the Blue Team program in the fall of 2005. This web-based reporting system documents citizens' complaints, administrative investigations, force reports, and vehicle pursuit reports. The system enables the Division to document and track the status of all complaints regardless of how or where the complaint was initiated. In addition, the Blue Team program has an automated Personnel Early Warning System. The program was implemented division wide in May 2006.

Staff Inspections and Accreditation

The Staff Inspections and Accreditation Office's primary responsibility is to assure that the Division's policies and procedures comply with well over 400 standards established by the Commission on Accreditation for Law Enforcement Agencies (CALEA).

CALEA was formed to establish a body of standards designed to promote "Best Practices" in policing by: (1) increasing agencies' capabilities to prevent and control crime; (2) increasing agency effectiveness and efficiency in the delivery of law enforcement services; (3) increasing cooperation and coordination with other law enforcement agencies and with other agencies of the criminal justice system; and (4) increasing citizen and employee confidence in the goals, objectives, policies, and practices of the agency. In addition the Commission was formed to develop an accreditation process that provides agencies an opportunity to voluntarily demonstrate that they meet an established set of professional standards.

In 1988 the Delaware State Police became the first department in Delaware to attain accreditation by CALEA. This is an on-going commitment consisting of a self-assessment, mock assessment, and a comprehensive on-site inspection by three CALEA assessors every three years. During the on-site inspection by the assessors, the Division must demonstrate compliance with all of the standards, at every facility, and be able to prove we have complied with all standards during the previous three years. Staffed by Lieutenant John A. Campanella and Sergeant Wendy S. Nichols, the office accomplishes this task by maintaining files and proofs for each standard, continuously updating written directives, reviewing all

new policies for compliance, and conducting troop, vehicle and evidence storage locker inspections.

In April 2007, CALEA sent a team of three assessors from North Carolina State Highway Patrol, Connecticut State Police, and Florida Highway Patrol to Delaware for five days. This was the fifth extensive on-site inspection since 1988 and after a thorough review by the CALEA Assessment Team, the Delaware State Police was highly recommended for re-accreditation.

In August 2007, The Inspections Section, accompanied by Colonel Thomas Mac Leish and Trooper of the Year Detective Vincent Clemons, appeared before the CALEA Commissioners to accept the Division's meritorious re-accreditation award for having been accredited more than fifteen consecutive years without any deficiencies.

The Staff Inspections and Accreditation Office facilitated troop and vehicle inspections during the first quarter of 2006 and the last quarter 2007. In addition, utilizing the Division's advancing technology and recommendations from the CALEA Assessment Team, the Division's Policies and Procedures underwent a significant review and revision to meet CALEA's Fifth Edition changes to the over 400 standards.



Major Albert "Skip" Homiak

Major Homiak began his career with the Delaware State Police in 1982 and on October 1, 2005 was appointed by Colonel Mac Leish as Operations Officer - North and promoted to his current rank of Major. Major Homiak is directly responsible for the operation of four troops operating in New Castle County. These troops are responsible for all patrol and

criminal investigations in New Castle County.

Prior to his appointment as Operations Officer - North, Major Homiak served as the commander of Delaware State Police Troop 6, one of the largest and busiest troops in the state. Major Homiak has also served as the Director of Training and the Director of Planning.

Troop 1

Captain Nathaniel McQueen, Jr. - 2006-July 2007

Captain Patrick A. Ogden - August 2007-Present

Dedicated in 1961, the current Troop 1 facility stands proudly on the same site as the original troop, which has been an icon in the Penny Hill area since 1923. The spirit of community, partnership and dedicated service continues to make Troop 1 troopers an

essential part of the community. The troopers at Penny Hill are responsible for a diverse service population that spans from Wilmington to Claymont, from Brandywine Hundred to Centerville and to the busy retail centers on the Concord Pike corridor. Patrol responsibilities also include I-495 and a large portion of I-95. Troop 1 personnel, assisted by the communications center staff, manage approximately 25,000 calls for service a year.

In 2006 and 2007, Troop 1 personnel included an average of 38 uniformed troopers, three administrators, four civilian staff members, one cadet and one civilian volunteer. In addition the New Castle County Collision Reconstruction Unit is assigned to Troop 1's satellite facility (Troop 1A) in the Brandywine Towne Center.

During 2006 and 2007, Troop 1 crime fighting and prevention efforts, directed by Criminal Lieutenant Michael Eisenhardt, targeted areas of high criminal activity and focused on frequently arrested criminal offenders in addition to maintaining vigilance on homeland security concerns.

On January 25, 2006, Troop 1, with the assistance of several state police special units, conducted a crime and traffic blitz. Recognizing that criminal and traffic law violators do not restrict their activities based on jurisdictional boundaries, members of the Delaware State Police, Wilmington Police Department and probation & parole officers, conducted directed patrols in and around the Troop 1 and Wilmington Police Department patrol boundaries. Enforcement efforts focused on identified criminal and traffic concerns on Miller Road, Governor Printz Boulevard, Philadelphia Pike, and surrounding areas. The operation resulted in over 207 traffic arrests, 15 criminal and drug charges, and the arrest of 15 local fugitives. This initiative and others helped to reinforce the partnership and commitment between the police and the community.

In June 2006, Troop 1 re-established a Retail Theft Unit. The primary function of the Troop 1 retail theft patrol initiative is to deter crime, promote safety, target thefts, shoplifters, professional boosters, motor vehicle thefts, and enhance partnerships with private security professionals along the Concord Pike corridor. The two troopers spearheading this initiative are Master Corporal Brian Mulvena and Corporal/1 William Murray. The unit continues to maintain excellent relationships with retail businesses and private security professionals in the targeted area. The strengthening partnership between the Delaware State Police and the business community has been instrumental in identifying, apprehending, and arresting groups of shoplifters and professional boosters.

Beginning the week of June 19, 2006 through the end of December 2006, the Retail Theft Unit substantially exceeded expectations. Members of the Unit investigated 464 criminal complaints, arrested 234 suspects for a total of 785 criminal charges, and also recovered over \$54,241.68 in stolen property. During the 2007 calendar year, unit members investigated 687 criminal complaints, arrested 404 suspects for a total of 1,474 criminal charges and recovered over \$80,982.83 in stolen proper-

ty including \$22,556.00 in cash. These two dedicated Troopers have taken ownership in the idea of cultivating partnerships with members of the retail community to improve the overall quality of life and public safety in the area they serve. As a result of their extraordinary efforts, Master Corporal Mulvena and Corporal/1 Murray, received the 2007 Secretary of Homeland Security and Public Safety "Safer Delaware" Award.

In 2006, Troop 1 crime fighting efforts resulted in a 15% reduction in robberies, a 46% reduction in burglaries, and a 14% reduction in motor vehicle thefts. Throughout the year, the Troop 1 community experienced an overall 4% increase in Part 1 crimes. In 2007, Troop 1 experienced an unfortunate spike in burglaries and motor vehicle thefts. This contributed to an overall 18% increase in Part 1 crimes, however, proactive crime fighting efforts did yield a 28% reduction in robberies.

In 2006 and 2007, Troop 1 uniform patrols, coordinated by Traffic Lieutenant William Alexander, focused on collision reduction, enforcement, and safety education. In addition to enforcing DUI, aggressive driving and dangerous moving violations throughout the year, Troop 1 personnel participated in a host of enforcement initiatives in conjunction with the Office of Highway Safety. Troopers conducted numerous seatbelt safety and DUI checkpoints which included a joint checkpoint on September 14, 2007 along the Concord Pike at the Pennsylvania line with members of the Pennsylvania State Police. Another traffic initiative targeted I-495 due to an increase in traffic collisions. This initiative was implemented in March 2006 and continued weekly for the remainder of the year. On September 18, 2006, Troop 1 initiated a traffic blitz with the assistance of Brandywine School District School Resource Officers. Troopers targeted areas surrounding schools to promote driver safety in school zones. In a three-hour period, 75 total traffic arrests were made. In July 2007, Troop 1 partnered with DELDOT using one of their bucket trucks as a platform to conduct speed enforcement. The operation was a huge success and will continue in 2008.

In response to three pedestrian fatalities in October 2006, Troop 1 launched an immediate Pedestrian Safety Enforcement Initiative. During implementation, pedestrians committing violations were stopped and warned about their actions. Citations were issued for repeat offenders or for egregious violations. Concerned about the visible number of high school athletes crossing roadways during sporting practice sessions, troop personnel prepared a packet of safety information and sent it to all high schools in Troop 1's area. In response students were escorted across roadways by coaching staff members. As a result of both initiatives, the pedestrian fatality and personal injury rate fell to zero for the remainder of the year.

Because highway fatalities rose, troopers stepped-up traffic enforcement issuing 15,838 traffic citations. As a direct result, DUI enforcement increased 11% resulting in 473 DUI arrests. Personal injury accidents remained steady, and total accidents were reduced by 1%. In 2007, Troop 1 traffic arrests increased by 21% resulting in a 50% reduction in fatal collisions. This 50% reduction in fatal crashes (16 in 2006 compared to 8 in 2007) and

the 21% traffic arrest increase is the best report throughout the entire state. Historically, statistics indicate that consistent and aggressive traffic enforcement can result in fatal crash reduction. Although it is impossible to predict if the actions of a drunk driver or speeding motorist will result in a crash, troopers at Penny Hill have clearly illustrated the connection between the two and ultimately saved lives through their enforcement efforts.

During the past two years, troopers continued to play an active role in the Penny Hill community. Troopers exchanged ideas and concerns at monthly community meetings, and participated in annual events such as the Delaware Special Olympics Torch Run, the COPS Run, and the Relay for Life. Troop 1 also contributed to the A.I. DuPont Children's Hospital visits, the Claymont Green Days, and the Winterthur Point-to-Point Steeple Chase.

As a full-service agency, Troop 1 personnel balanced its focus on traffic safety with attention to criminal enforcement. The troop's aggregate results can be attributed to the outstanding efforts of Troop 1 supervisors and personnel. Several troopers were also recognized for their outstanding performance in 2006.

Trooper First Class Theodore Stipa received the Troop's Traffic Ace Award for his tireless work ethic in the area of traffic enforcement. Corporal Matthew Owens received the Troop's Criminal Investigator of the Year award for his proactive enforcement and outstanding investigations, and for the second time in three years, Corporal David Diana received the Troop DUI Ace award for his concerted efforts toward DUI enforcement. Trooper First Class Theodore Stipa was named Troop 1 Trooper of the Year. His tireless work ethic is evident in all areas of enforcement. In addition to his outstanding criminal enforcement, he logged 1,235 traffic arrests and 45 DUI arrests. Several other troopers were also recommended for Divisional awards for their outstanding performances, distinguished acts of courage and heroic life saving efforts.

Because of the hard work and professionalism of Troop 1 personnel, 2006 and 2007 proved to be productive and successful years. Troop personnel sincerely appreciate the active support of a concerned community in helping us meet the challenges of these past years. Our citizens can be assured that we will continue to build upon our relationships by providing professional police services with concern and compassion to a diverse community, as we have done since 1923.

Troop 2

Patrol

Captain John J. Laird Sr. - 2006-July 2007

Captain Nathaniel McQueen Jr. - August 2007-present

Troop 2 is located on the rapidly growing US Route 40 corridor in the Bear/Glasgow area. It is the largest troop in the state and is home base for over 140 troopers and civilian employees. Troop 2 houses a multi-tasked operation including administration, patrol, and criminal investigations. Troop 2 also provides a satellite office for the State Bureau of Identification. In May 2006

Troop 2 was affected internally by the Division's re-organization plan. Troop 2 currently operates as a fully functioning patrol facility and as a New Castle County wide Criminal Investigative Unit.

In 2006 and 2007, Troop 2 patrol personnel included an average of 45 uniformed troopers, three administrators, and five civilian staff members. Troop 2 patrol personnel with the assistance of communication center personnel managed 38,086 calls for service in 2007. In the last two years, Troop 2 patrol area continued to experience retail growth and expansion of residential development.

In May 2006 and 2007, Troop 2 hosted its Annual Public Safety Awareness Open House. Both occasions were cooperative efforts with the Delaware State Police, Christiana Fire Company, Middletown Fire Company, and the Aetna Fire Company. These successful endeavors provided the public with an opportunity to view the many Delaware State Police special units and to tour Troop 2, the Division's state-of-the-art facility. Our local citizens were given an inside look at the criminal and patrol operations at Troop 2. The Fire services also provided fire safety awareness and demonstrated emergency response techniques.

During the period from January 2006 through December 2007, Troop 2 crime fighting and crime prevention efforts resulted in a reduction in robberies, vehicle thefts, burglaries, and overall violent crime. Troop 2 patrol troopers averaged 535 complaints, per trooper. In addition to the heavy complaint load, troopers averaged 80 criminal arrests, for a 2 year total of 6,918. The Troop 2 community experienced an overall 5% reduction in Part A Crimes in 2007.

Coordinated by Lieutenant Melissa Hukill, Troop 2 patrol personnel continued to focus on homeland security and crime prevention with several initiatives. In 2007 Troop 2 patrol worked in conjunction with the intelligence unit and conducted several gang initiatives in the Troop 2 patrol area. These initiatives identified several members of known gangs throughout the community. In an effort to address the Troop 2 communities' quality of life concerns patrol troopers in addition to their daily duties assisted the Criminal Investigative Unit with several prostitution initiatives resulting in several hundred arrests of local prostitutes and their clients.

Troop 2 continued the Two-Trooper Criminal Car Initiative (TTCCI). During the summer of 2006, Troop 2 committed to a



Two-Trooper Car for 70 straight nights. The enforcement efforts were phenomenal. The concept of the TTCCI is based on teamwork and an aggressive, proactive approach to improve the quality of life for our citizens. Since the inception of the initiative in June of 2005, the TTCCI is responsible for arresting 518 individuals on a total of 947 criminal charges and apprehending 162 fugitives wanted on 344 outstanding warrants. In addition to a multitude of drug arrests, the troopers have recovered stolen property valued at \$48,920, seized \$34,603 and seized numerous guns and other weapons. The TTCCI has also been very effective in their traffic enforcement totaling 548 traffic and DUI arrests. The TTCCI provided the foundation for Troop 2's partnership with the Attorney General's Office in the enforcement of the Nuisance Abatement Law. The objective of this initiative is to hold locations and businesses accountable for their actions and conduct that foster criminal activity that deteriorates the quality of life for our citizens.

The troop traffic enforcement and daily directed patrols coordinated by Lieutenant Paul Taylor have continued to increase during the 2006 and 2007 period. Troopers continued to make our highways safer by actively focusing on collision reduction and enforcement. Troop 2 Troopers actively targeted aggressive drivers, dangerous moving violations and Drunk Driving violators. Troopers also participated in a host of public safety and enforcement initiatives sponsored in partnership with the Office of Highway Safety. Troopers conducted numerous seatbelt, DUI, and safety checkpoints during this period.

As result of our collective traffic enforcement efforts traffic fatalities were reduced by 19% from 2006. In 2007, total collisions decreased 2.5% from 2006. In addition alcohol related accidents and alcohol related injury accidents decreased by 10.5%. Troop 2 patrol troopers averaged 380 traffic arrests per Trooper, for a 2 year total of 33,530 traffic arrests and 1,207 DUI arrests.

Both 2006 and 2007 have been successful years which can be attributed to outstanding efforts of Troop 2 Troopers and personnel. Troop 2 Patrol was awarded the Colonel's Cup for achieving the top fitness score of all troops and sections in the state for 2006 and again in 2007. Also, several troopers should also be recognized for their exceptional performance in 2006 and 2007 respectively.

Troop 2 Trooper of the Year 2006: Trooper First Class William Thompson

Troop 2 Trooper of the Year 2007: Corporal Timothy Stock

Troop 2 Crime fighter of the Year 2006: Corporal Nicholas Terranova

Troop 2 Crime fighter of the Year 2007: Trooper First Class Jason Russo

Troop 2 DUI Enforcer of the Year 2006 and 2007: Corporal Patrick Wenk

Troop 2 Traffic Ace of the Year 2007: Corporal Grade 1 Suzanne Lowman

MADD Awards for 2006 were presented to Corporal Wenk, Trooper M. Terranova, Corporal P. Stock, Cpl/1 Lowman, TFC Hevelow, and TFC Rash for their outstanding DUI enforcement. An additional 13 Troopers will be receiving the MADD Award for 2007.

Troop 2 personnel continue to participate in many community based programs. Troopers supported programs such as the Special Olympics' Torch Run and Pigskin Pass, and the Law Enforcement Memorial Run. Several Troop 2 troopers also attend the Buddy Walk established by the National Down Syndrome Society to increase awareness of Down Syndrome.

Thanks to many community partnerships, and the hard work and dedication of Troop 2 supervisors and personnel, 2006 and 2007 proved to be productive and successful years. Troop 2 personnel remain committed to serving the residents and visitors to the state.

Troop 2

*Criminal Investigative Unit
Captain Robert Coupe*

In May of 2006, the Troop-2 Criminal Investigative Unit (CIU) was restructured, as part of the Division's reorganization of the Special Investigations Unit (SIU). Prior to the reorganization, Troop 2 CIU was under the command of Captain John Laird, Sr., and the statewide Special Investigations Unit was under the command of Captain Charles (Chip) Simpson. During the reorganization, SIU (New Castle County) was absorbed by the Troop 2 CIU, and Captain Robert Coupe assumed command of all criminal investigative functions in New Castle County. Lieutenants Patrick Ogden and John Slank were his support staff in 2006. In 2007, Lieutenant Ogden was promoted to Captain and took command of Troop-1 and Lieutenant Slank was transferred to Internal Affairs. Lieutenants James T. Hulings and Jason Sapp were transferred and joined Captain Coupe to make up the current CIU Administration.



The 2006 reorganization brought about the merger of the Auto Theft Unit and the Burglary Unit to form the Property Squad. This union also fostered a renewed spirit of cooperation between the Drug Unit and the New Castle County Governor's Task Force. In July of 2006, the Office of Narcotics and Dangerous Drugs (ONDD) was acquired from the Division of Health and Social Services. This acquisition brought the total complement of detectives, agents, and civilians to 85.

Troop-2 CIU has investigative responsibility for everything from quality-of-life issues to any serious criminal offense that occurs within New Castle County. To effectively accomplish this goal, CIU consists of multiple specialized units to include: the Major Crimes Unit, Robbery Squad, Property Squad, Drug Unit, Governor's Task Force (GTF), Financial Crimes Unit, Career Criminal Unit, Evidence Detection Unit, Youth Aid Division, School Resource Officers, Polygraph, and Court Liaison, in addition to Federal Liaison Officers that are assigned to the Drug Enforcement Administration, Federal Bureau of Investigation, U.S. Attorney's Office, and the U.S. Marshal's Office. As is usually the case with any major investigation, some of CIU's biggest success stories came as a result of team projects where resources were combined with other DSP sections, as well as outside law enforcement agencies. Examples of some of these successes are listed below:

During the summer of 2007, the Major Crimes Unit developed information to support that there was another serial rapist victimizing prostitutes in New Castle County. Numerous leads were developed giving detectives a clear picture of the suspect's habits, allowing them to determine when and where the suspect would most likely rape his next victim. The collective resources of CIU were then utilized to place surveillance teams in that area. These efforts paid off in a matter of weeks when the suspect was apprehended as he drove his next victim to the banks of the C & D Canal to rape her. The suspect cooperated fully and confessed to numerous incidents. Fourteen separate attacks were linked to the suspect. He is currently incarcerated and awaiting trial.

The Major Crimes Unit also handled another high-profile case in 2007. A baby boy was left in the parking lot of the Christiana Medical Center in Newark. A note was left with the child indicating that he was being abandoned for financial reasons. Using the media, investigators broadcast photos of the child in the hope



that someone would recognize him. These efforts worked when a landlord in Hightstown, New Jersey, recognized the child and identified his mother as his tenant. The case took a turn when it was learned that the child's mother was missing under suspicious circumstances and the boy's father fled to Italy. As the investigation progressed, detectives strengthened the abandonment case against the father. This case gained national media attention for its twists and turns as investigators built their case to the point that they had enough to charge the father with abandonment. In addition, they worked with the Delaware Attorney General's Office to negotiate his return from Italy and his surrender in August of 2007. Since that time, he has pleaded guilty to Child Abandonment and Reckless Endangering 2nd Degree and has been sentenced to probation. The missing person case involving the child's mother is still active and ongoing.

In the summer of 2007, The Robbery Unit investigated a string of commercial robberies between Wilmington and Newark. The suspects in these incidents robbed numerous businesses at knife-point. CIU combined resources and generated leads which led to surveillance on the suspects. Investigators observed them entering a video store and threatening the clerks with knives. Troopers responded to the aid of the victims and quickly took one suspect into custody. The other armed suspect resisted and lunged at a trooper. This trooper used his firearm to neutralize the threat, shooting the suspect in the leg. Both suspects were arrested for numerous robberies and related charges. The suspect shot during the confrontation plead guilty to the video store robbery and is awaiting sentencing.

The Property Squad continued picking up on trends and linking burglaries together with great success. In one case, detectives conducted surveillance in the Pulaski Highway area of Bear, the surveillance was based upon their analysis of burglaries believed to be related. Two suspects were apprehended in the act of committing a burglary to a construction trailer and linked to 23 other burglaries.

In all of the above investigations and many others, the Career Criminal Unit (CCU) has been utilized with major success. Detectives assigned to this unit are chosen for their ability to blend into the surrounding area and observe seasoned criminals as they commit their illegal acts. The unit has also been tasked with targeting retail theft rings and the fencing operations that support them

The Drug Unit, in conjunction with the Intelligence Section, as well as the Kent and Sussex Drug Task Forces and the Wilmington Police Vice Unit, concluded an eighteen-month investigation that resulted in a 161 count indictment of 32 defendants for Racketeering, Organized Gang Activity, weapons and related drug charges. The indictments came at the conclusion of a 60-day wiretap investigation involving members of the Pagan Motorcycle Club. During "Operation Cold Shot," detectives utilized five confidential informants, worked in an undercover capacity to gather intelligence information, monitored a 90-day Pen Register and Trap and Trace device, presented 13 interceptions of wire communication orders, and executed 27 search

warrants. These investigative efforts led to the seizure of over 2,000 grams of cocaine, 13 handguns, four vehicles and over \$38,000.00 cash. This comprehensive investigation effectively dismantled the Delaware chapter of the Pagan Motorcycle Club.

The Governor's Task Force (GTF) is responsible for addressing quality-of-life issues involving probationers, street-level drug dealers, and general street crime. Troopers team up with probation officers to verify that probationers are complying with the conditions of their release and to attack "hot spots," such as New Castle area motels that have been identified as a nuisance. A tremendous example of the unit's success can be found by looking at their seizures of illegal narcotics and handguns. In 2006/2007, the GTF unit seized 121 guns, made 2,093 criminal arrests, and apprehended 228 fugitives.

The Financial Crimes Unit (FCU) worked with the DSP High Tech Crimes Unit and arrested a defendant in Delaware's first "phishing" case. The defendant used spam e-mail to obtain credit card information from victims. Using that information he purchased computers and resold them in Philadelphia or on the internet.

The Youth Aid Division (YAD) and School Resource Officers investigate criminal activity involving students that occur on school property. Throughout the course of the last two years, members of YAD and the SRO program have worked closely with school administrators to keep schools safe, arrest violators of the law, and to make various presentations related to drug use, drinking, smoking, and the use of seatbelts in motor vehicles.

The Office of Narcotics & Dangerous Drugs (ONDD) quickly acclimated to working within the Division of State Police. Many of their cases involved large rings of individuals illegally diverting prescription drugs. These rings typically operated with stolen and/or forged prescriptions. To combat these fraudulent prescriptions and to track stolen prescription pads, ONDD is taking efforts to propose legislation requiring a uniform and secure script be utilized for all prescriptions written in Delaware.

The Evidence Detection Unit (EDU) is responsible for the secure storage of evidence which supports all criminal cases. In serious cases, EDU often responds and performs the collection of that evidence. EDU supports CIU and the four patrol troops located in New Castle County making this task seem that much more impressive.

In 2006, Detective Vincent Clemons was named the CIU Detective of the Year. His hard work and dedication on the Pagan Motorcycle Club investigation stood out as a large individual accomplishment. Upon receiving this award, he was quick to point out that little could have been accomplished without the team of troopers who supported him throughout the investigation. In 2007, this same belief was conveyed when the entire Robbery Unit was nominated and won the award for CIU Detective of the Year. Detectives Joseph Rose, Gary Potts, Corey Godek, and Christian Brown are an extremely cohesive group of individuals who demonstrate; on a daily basis, what it means to be a team.

In closing, CIU is a very large amalgamation of specialized units. Although each unit is separate in its specific mission or purpose, they are all similar in the fact that they are comprised of skilled investigators. The detectives assigned to these units understand that teamwork is the key to making things work. They operate under the belief that the strength and efforts of the team combined, is much stronger than the sum of its parts alone.

Troop 6

Captain Richard C. Pulling

Sitting at the northwest corner of Kirkwood Highway at Prices Corner for the past 28 years is Delaware State Police Troop 6. The Barracks, or Troop, as it is more commonly referred to, originally housed the state police as well as the dispatch center for New Castle County. Presently, the building is home to an authorized strength of 55 uniform troopers and civilians. Troop 6 is under the command of Captain Richard C. Pulling, Lieutenant Peter Sawyer and Lieutenant Michael Wintermantel. The command staff is supported daily by two administrative assistants and a mechanic.

Troop 6 covers approximately 82 square miles of northwestern New Castle County from the Wilmington city limits west to Maryland and north to Pennsylvania. The troop area has a diverse socio-economic population of approximately 200,000 people. The Delaware State Police shares the policing responsibility with several other police departments; Elsmere Police Department, Newport Police Department, New Castle County Police, Newark Police Department and the University of Delaware Police Department.

The uniform and civilian staff at Troop 6 provide professional services to the citizens they serve. The civilian staff is dedicated and hard working with 65 years of combined service. The troopers assigned to Troop 6 are by necessity a well balanced, enthusiastic, hard charging group of young men and women dedicated to the citizens of Delaware. The troopers manage a complaint load that is traditionally the highest in the state. It is no easy task for the uniform side of the house, nor is it easy for the civilian staff to process the workload of the troopers in the field. After 30 years of service for the state of Delaware, Ellis Chandler continues to keep the Troop 6 fleet in good working order.

Troopers at Troop 6 respond to approximately 40,000 calls for service each year, involving more than 24,000 criminal complaints and the investigation of nearly 3,000 automobile crashes. Tragically, nineteen people lost their lives on the highways of Troop 6 over the past two years, four whom were under the age of 17. Pedestrian violations, motorcycle violations, speed and alcohol were the primary contributing factors in the vast majority of the deaths. It is the philosophy of the Delaware State Police that aggressive traffic enforcement has a direct correlation related to a decrease in fatal accidents. Troopers write nearly 20,000 traffic tickets each year, of which nearly 12,000 are dangerous moving violations and nearly 600 were for driving under the influence.

Troopers at Troop 6 are relentless in pursuing the criminal element and have made numerous arrests during the year leading to seizures of cash, weapons and drugs being smuggled through the state. "Looking beyond the traffic ticket" and turning a "routine" car stop into a criminal arrest is becoming commonplace. As an example of the great work the troopers have done, during the latter part of 2006, Corporal Douglas Brietzke made several traffic stops along Interstate 95 that yielded more than 50 illegal aliens being smuggled into the United States, the seizure of weapons, drugs, drug paraphernalia and more than \$37,000 in suspected proceeds from drug and/or illegal criminal activity. In May 2007 Senior Corporal James Cras stopped a car for speed and seized more than \$20,000 earmarked to buy drugs destined for sale on a major university campus in Virginia. Corporal John Andrew Lloyd interrupted a human smuggling operation in August 2007 involving smuggling illegal aliens through the state to the mushroom farms of Pennsylvania.

The year 2007 was highlighted by some significant in-progress criminal apprehensions. In June 2007, The Gordon's Jeweler's at Prices Corner Shopping Center was robbed at gunpoint. A witness reported the in-progress crime and the quick response by troopers and other police officers resulted in two suspects being apprehended after a vehicle pursuit and a three hour terrain search.

In May, June and July, suspects attempted to burglarize several businesses in the Wilmington and Newark area. Troopers and police officers from several different police agencies were able to effectively coordinate their efforts and capture several individuals in each incident. At least thirteen troopers and four local police officers are to be recognized for their efforts at the three scenes.

Several other examples of outstanding police work were in-progress arrests by Trooper Jason Baxley for a burglary, Corporal Jim Cras for a burglary, Corporal 1 Bobby Jones for a stolen car and loaded weapons, Corporal 1 Mike Butkus for several armed robberies and Trooper Josh Walther for an armed robbery with a loaded handgun

A rising trend throughout New Castle County in 2007 has been the proliferation of graffiti, "tagging", primarily perpetrated by juveniles and young adults. Truly a "quality of life" crime that has affected many citizens throughout New Castle County, it became a true cat and mouse atmosphere with the "artists" attempting to leave their mark on walls, fences, overpasses, buildings, etc., and flee undetected. Through the diligent investigative work of many troopers at Troop 6, including Corporal Douglas Brietzke and Trooper First Class John Doherty, a number of the suspects were charged with more than 100 crimes involving thousands of dollars worth of damage to personal property.

Troop 6 has always had a strong reputation for getting the job done, and the past year was no exception. Troopers normally process their own crime scenes for forensic evidence, photographs, latent fingerprint lifts, etc. Corporal Price Fanning, Corporal Raiford Box III, Trooper First Class Roger Cresto, Trooper First Class Bridget Cook, Trooper First Class Amy Mohr, Trooper Anthony Pantalone, to name a few, were

responsible for lifting latent prints later matched with thirteen (13) suspects. Corporal Box processed a stolen vehicle in October 2007 and preserved the first latent palm print positively matched to a suspect since the inception of the AFIS Fingerprint Identification System in Delaware.

This is just a snapshot of the daily efforts by the men and women at Delaware State Police Troop 6. Troop 6 is a fast paced and dynamic atmosphere. The men and women at Troop 6 are among the finest law enforcement officers in the state. They are truly a pleasure to work with and be associated with. This is just a snapshot of the rigorous, daily efforts by the men and women of Delaware State Police Troop 6 to provide a safe environment for the citizens of Delaware. The citizens we serve can be assured of quality service and professional assistance during the years to come.

Troop 9

Captain James Paige

Troop 9, located in Odessa's historic district, has been proudly serving the southern portion of New Castle County since 1971. Troopers assigned to Troop 9 continue their dedicated service to the citizens and visitors of southern New Castle County. Troop 9 is responsible for well over 200 square miles of patrol area, extending from the Kent County line to about half way between the C&D Canal and US 40. Patrol coverage also includes all of DE-1 in New Castle County including the Christiana Mall.

Enveloping the Middletown/Odessa/Townsend area, Troop 9's territory is one of continued growth. With this growth has come additional traffic and crime. Troop 9 staffing included an average of 30 uniformed troopers, three administrators, and three civilian staff members. First line supervision is key to the success of any organization. The supervision and leadership provided by Sergeants Bond, McCarthy, Peden, and Samis enabled personnel to meet the mission of the Delaware State Police.

Troop 9 has maintained DE-1 and the 896/301 corridor as areas of priority enforcement, including a number of primary rural thoroughfares. Troopers directed their enforcement efforts toward "The Big Three." DUI, seatbelt, and speed/aggressive driving enforcement. Troopers are responsible for the security of critical infrastructure along Delaware 9, the four bridges crossing the C&D Canal, and the Christiana Mall.

Troop 9 personnel managed 14,828 service calls in 2006. During 2006 troopers handled an 8% increase in complaints, generated a 6% increase in DUI arrests, a 35% increase in traffic arrests, and a 7.5% increase in criminal arrests. These increases resulted from individual contributions, shift teamwork, and various operations throughout the year.

In 2007 productivity of the troopers continued to increase significantly. Troop 9 personnel handled 15,185 service calls, a two percent increase over 2006. Troopers maintained DUI arrests, showed a 28% increase in traffic arrests, and a 12% increase in criminal arrests.

Troop 9 personnel were committed to addressing the aggressive driver in 2006 and 2007. With a partnership with the Delaware Office of Highway Safety, efforts focused on the major thoroughfares including DE-1. Troop 9 personnel increased speeding arrests on DE-1 by 41% and aggressive driving arrests by 37%. The hard work and dedication of Troop 9 personnel was responsible for a 55% reduction in fatal crashes in 2006. Fatal crashes remained relatively unchanged in 2007.

Exemplary performances by individuals at Troop 9 throughout the year contributed to the cumulative outstanding results. Master Corporal Raymond Shatley, Master Corporal Erik Lochstoer, Master Corporal Michael Hibbert, Corporal Melissa Ivans, Corporal Stanley Jiminez, Trooper First Class Thomas Gaul and Trooper Nicholas Showlin were Troop 9's top traffic enforcers. Master Corporal Michael Hibbert, Master Corporal Raymond Shatley, Master Corporal Oliphant and Corporal Antoine DeLoach were Troop 9's top seatbelt enforcers. Corporal Lenny Aguilar, Corporal Helen Zane and Trooper First Class Thomas Gaul were Troop 9's DUI aces. Corporal Antoine DeLoach, Corporal O'Leary, Corporal Melissa Ivans, Corporal Richard Long, Corporal Stanley Jiminez, Corporal Joshua Giddings and Master Corporal Kurt Einbrod led the troop in criminal arrests.

Many of the initiatives and operations throughout 2006 and 2007 were successful because of community involvement. The Troop 9 administration has remained active in Odessa and Townsend, reporting on criminal and traffic enforcement monthly at town council meetings, and availing themselves for questions, remarks or problem-solving. Participating in these meetings has continued a strong rapport with town officials and has affirmed the approachability of the Delaware State Police to the town citizens. As the community continues to grow, the dedicated men and women of Troop 9 will adapt to the area's needs for service with pride, loyalty, excellence, and professionalism.



Major Paul Eckrich

Major Eckrich is the Operations Officer - South for the Delaware State Police. After serving four years as the Administrative Officer for the Delaware State Police, Major Eckrich was appointed to his current position October 15, 2006 and is a twenty-three year veteran of the Delaware State Police.

Major Eckrich is directly responsible for the operations of one troop located in Kent County and three troops located in Sussex County. The troops under Major Eckrich's command are responsible for all patrol and criminal investigative activities in Delaware's lower counties.

Troop 3

Captain Robert C. Hawkins

Delaware State Police Troop 3 is located on US Route 13A between Woodside and Camden. Currently commanded by Captain Robert C. Hawkins, Troop 3 consists of 88 sworn officers and four civilians. Troop 3 is the only troop in Kent County and houses both uniform troopers and criminal detectives. Out of the 628 square miles in Kent County, Troop 3 provides police services to 595 square miles -- the largest of all state police troops. The population of Kent County is 140,000 people. As with all Delaware State Police troops, Troop 3 is a full-service police agency.

On a yearly basis, Troop 3 supports the operations of the Delaware State Fair, the NASCAR races at Dover Downs International Speedway, and the Dover Air Force Base Air Shows along with the community events "Safe Summer Day" at Brecknock Park and "Delaware Night Out" in Camden.

The Troop 3 Patrol Section is under the command of Lt. Joseph E. Huttie. The Patrol Section includes four shifts, each supervised by a sergeant. In addition to the four shifts, there is a one-person Direct Response Unit. During 2006 the Patrol Section made 19,280 traffic arrests, 627 DUI arrests, 8,373 criminal arrests, and handled a total of 22,598 complaints. Three troopers are assigned to the Crash Reconstruction Unit (CRU). In 2006, 25 fatal crashes were handled by CRU. During 2007, the patrol section made 21,034 traffic arrests, 600 DUI arrests, 4,354 criminal arrests, and handled a total of 23,281 complaints. A total of 18 fatal crashes were handled by CRU.

The Criminal Investigative Unit (CIU), under the command of Lt. Gregory W. Donaway, consists of twenty four detectives who are assigned to several units including Major Crimes, Property Crimes, Domestic Violence, Fraud, Youth Aid, and the Evidence Detection Unit. In 2006, the CIU handled 2,330 cases and made 5,027 arrests. The Drug Task Force and Governor's Task Force were commanded by Lt. Bruce Von Goerres. The GTF Unit made 3,606 criminal arrests and 526 traffic arrests. Unit members seized 13,776 grams of marijuana, 663 grams of cocaine, 389 grams of crack, \$57,000 in cash, 35 guns and 172 other weapons.

During 2007, Lt. James P. Fraley took command of the Criminal Investigative Unit. During 2007, CIU handled 2,546 cases and made 4,820 arrests. Also, during 2007, Lt. Rodney M. Layfield assumed command of the Drug Task Force and Governor's Task Force Units at Troop 3. During 2007, these Units made 2,864 criminal arrests, and 463 traffic arrests. Unit members seized 95,330 grams of marijuana, 807 grams of cocaine, 1,144 grams of crack, \$257,510.00 in cash, 28 guns and 26 other weapons. In addition 295 local fugitives were arrested by Troop 3 GTF.

Of the many incidents handled by Troop 3 during 2006, several cases stand out. One of those incidents involved the crash of a U.S. Air Force C-5 on April 3, 2006. As Troop 3 personnel were preparing to be inspected by DSP Executive Staff, a C-5 aircraft crashed just south of the Dover Air Force Base after experiencing

engine trouble. Troop 3 troopers were called upon to secure the crash site. Troop 3 Evidence Technicians, along with the Aviation Section, quickly obtained video footage which was then turned over to U.S. Air Force personnel and proved to be very helpful in the investigation of the crash. For the next several months, troopers took part in the closure of Delaware Route 9 and assisted in securing the crash site.

On June 7, 2006, Troop 3 detectives received a phone call from the Maryland State Police about blood and human matter that was found in a work truck in Maryland. The Homicide Unit was called in and the grizzly results of this investigation led to the location of two Delaware men who had been murdered in Delaware and buried in a wooded area just over the Maryland line.

In July, twelve members of the Troop 3 Explorers' Post and their advisors attended the national conference in Arizona. This was a great opportunity for these young people to take part in the conference and see a part of the country many had never seen.



On October 3, 2006, after the tragic shooting of several Amish school girls in Lancaster County, PA, troopers from Troop 3 provided security at each of the ten Amish schools in Kent County. Sergeant Michael Houdek, who speaks fluent German, responded to each of the schools and explained, in German, to the students and teachers what the State Police were doing and what they should do if they encountered any suspicious activity.

Sadly, on October 28, 2006, 38-year-old Cpl/2 Antonio DiAlessandro died after a two-year battle with lung disease. Cpl/2 DiAlessandro was honored with a full military funeral on November 2, 2006. During Cpl/2 DiAlessandro's tenure at Troop 3 he worked as a uniformed trooper, canine officer, and a member of the Governor's Task Force. He was the Troop 3 2000 Trooper of the Year and was the recipient of four departmental awards, including a 2005 Lifesaving Award, the 2005 Sons of the American Revolution Law Enforcement Award, a 2002 Exceptional Performance Award, and a 2001 Valor Award. Tony was a 13-year veteran of the Delaware State Police and was also a Delaware Air National Guard Reservist.

On December 4, 2006, troopers from Troop 3 and a Clayton PD officer responded to a Smyrna area home. After locating and removing a child from the home, troopers entered the residence

and discovered a resident who had been brutally murdered. The suspect saw the troopers and attempted to flee from a window. The troopers and the Clayton officer were able to apprehend the suspect, who still had two knives on his person.

On February 8, 2007, five search warrants were executed in the Magnolia area by Troop 3's GTF and DTF Units. A total of 12 firearms were seized along with 43.1 grams of crack cocaine and 4.4 grams of marijuana. A total of seven defendants were arrested for trafficking cocaine.

On May 4, 2007, Troop 3 detectives became involved in an embezzlement case involving the City of Harrington. The investigation revealed that the City's former Finance Director embezzled over \$500,000. Search warrants of her residence yielded multiple vehicles and property that was purchased with illegal funds. It also linked her daughter, son-in-law and husband in these crimes. All four were arrested and the Finance Director has pled guilty and was sentenced to prison.

On May 30, 2007, four high-risk drug search warrants were executed in Unity Lane, Greenwood. A total of 19 individuals were arrested for 83 felonies and 25 misdemeanors and 10 local fugitives were apprehended on outstanding capiases. This was after a several month investigation by Troop 3 DTF. Seized in these search warrants was \$22,503.00, two firearms and a stolen motorcycle.

On July 27, 2007, Scott Alan Hornick was taken into custody near Hartly. Hornick had escaped in 2001 from a New Jersey prison and had been profiled on America's Most Wanted several times. During his time as a fugitive, Hornick was involved in committing burglaries up and down the East Coast but he had eluded capture because he had assumed the identity of Glenn Scott Kennedy. Hornick had been arrested and released on July 25th for offensive touching. At this point, he felt he had three days before police would know his identity. He was taken into custody as he was preparing to leave the area. After making the arrest on Hornick, members of DTF and GTF learned the whereabouts of two armed robbers who were preparing to flee the state. They located David Evans and Ronald Hughes north of Dover and took them into custody after a brief chase.

On July 31, 2007, Kent County Levy Court agreed to give Delaware State Police Troop 3 a \$75,000 Grant to purchase needed equipment. These funds will be used to purchase two outfitted Harley Davidson Motorcycles, hand held radars and computers. The motorcycles will be utilized traffic enforcement in Kent County and accident investigation. In addition they will be used to provide escorts for fallen members of our armed forces as they leave the DAFB.

For 2006 and 2007, the Troop 3 award winners were:

Trooper of the Year
Corporal Billy Killen, 2006
Tfc. Jeremiah Lloyd, 2007
Detective of the Year
Detective David Hanich, 2006
Detective Thomas Paskevicius, 2007

Drug Investigator of the Year
Cpl/1 Carey Brower, 2007

Furthermore, in April 2006, Corporal Jason Minear was awarded the prestigious Trooper of the Year Award for his efforts in 2005.

As in past years, the men and women of the Delaware State Police Troop 3 look forward to serving the citizens of Kent County and the State of Delaware.

Troop 4

Captain Charles J. (Chip) Simpson

The jurisdiction of Delaware State Police Troop 4, located on US Route 113 in Georgetown, encompasses a 335 square mile service area, covering the south central and eastern corridor of Sussex County. Troop 4 houses criminal investigators, Governor's Task Force and Sussex Drug Task Force, as well as uniformed patrol personnel. (Drug Task Force was changed to Sussex Drug Unit in 2007) The criminal investigation units are responsible for investigating all significant and/or serious crimes committed throughout the entire county. The Drug Task Force and Governor's Task Force concentrate on quality of life issues prevalent in many communities throughout the county.

During 2006, Troop 4 was staffed by approximately 74 sworn personnel comprised of patrol officers, criminal investigators, school resource officers, DARE officers, Governor's Task Force members, Drug Unit members, and administrators as well as four civilians (DARE was eliminated in 2007). In May 2006, Captain Charles J. (Chip) Simpson assumed command at Troop 4 following the transfer of Captain Timothy E. Winstead, who became the Director of the Human Resources Section.

In 2006, Sussex County's population continued to increase dramatically, resulting in a proportionate increase in demands for police services by Troop 4 personnel. Troop 4 patrol troopers continued to be at the forefront of several proactive law enforcement initiatives. During 2006, patrol personnel made 10,035 traffic arrests and 476 driving under the influence of alcohol or drugs arrests (2007: 11,277 traffic arrests and 452 DUI). Additionally, patrol troopers handled over 11,555 traffic and criminal complaints and made 2,415 criminal arrests (2007: 11,873 traffic and criminal complaints and made 1,974 criminal arrests). Troop 4's criminal investigators made 6,909 criminal arrests and recovered approximately \$259,971 worth of stolen property (2007: 8,022 criminal arrests and recovered \$329,211 worth of stolen property). Troop 4 personnel continued to solve crime and produce remarkable clearance rates, which far surpassed the national averages in both major crimes and property crimes. Detectives investigated over 2,883 cases in 2006 and 3,209 in 2007.

Troop 4 was instrumental in developing the School Resource Officer (SRO) program in Sussex County. Since the mid 1990s, this program has positively impacted the lives of children and their families, by addressing concerns at pivotal and developmen-

tal ages. The program includes all school districts in Sussex County, encompassing 40 schools. Youth Aid Division members were also responsible for security during the Senior League Girls World Series Softball Tournament held in August at the Lower Sussex Little League complex located in Roxana. Teams from across the country, as well as, from Canada, the Netherlands, Puerto Rico, and the Philippines were in attendance.

Members of the Governor's Task Force (GTF) continued to serve the entire Sussex County community, working closely with the newly established Sussex Drug Task Force (DTF). During 2006, these units seized firearms, currency and a significant quantity of illegal drugs destined for area communities. Through their combined efforts, the units handled 537 cases and made a total of 1,327 criminal arrests (2007: 762 cases and 2,018 total criminal arrests). They seized 1,066 grams of cocaine, 3,054 grams of crack cocaine, 31 grams of heroin, and 9,401 grams of marijuana (2007: 2,352 grams cocaine, 1,803 grams crack cocaine, and 40,465 grams of marijuana). Additionally, these teams seized in excess of \$81,000 in suspected drug proceeds (2007 seizure total was \$153,845). The units worked in known high drug and crime areas, and were called upon to assist with several significant multi-jurisdictional crime sweeps including the highly successful Laurel Operation in June. May 2007 in West Rehoboth "Operation Rip Tide" focused on open air drug sales on Norwood Street. Eighteen defendants were arrested on a total of 82 criminal charges. The investigation also resulted in the first seizure of a residential property using the Attorney General's Drug and Social Vices Abatement Strategy.

The Divisional "Exceptional Performance" award was earned by Troop 4 members including: Corporal/1 Andrew Partyka, TFC Keith McCabe, Detective Rex Mears, Detective John Messick, Detective Alan T. Seeney, Detective Robert Truitt, Detective Gerald Windish, Detective Lance Skinner, and Detective Shawn Wright.

Troop 4 continued its longstanding tradition of facilitating Division programs at Camp Barnes. From its existence in 1947, the camp has provided deserving youth with the opportunity to experience life at a traditional summer camp, with the hope of reducing and eliminating juvenile crime and delinquency. The 34th and 35th Annual Camp Barnes Stock Car Race was held at Delmar International Speedway under the direction of School Resource Officer Preston Lewis. The race raised money for Camp Barnes and featured drivers from several states

During the summer of 2006, Camp Barnes, under the direction of Master Corporal Brendan Warner, continued its tradition of providing children between the ages of 10-13 to attend the camp free of charge. The camp runs for six weeks during the summer months and is staffed by troopers from throughout the state. In 2007 Master Corporal Randy Ramirez assumed the camp directors position upon the retirement of Cpl. Warner.

Troop 4 personnel continue to maintain steadfast in their commitment to the Delaware State Police mission of "providing the citizens and visitors of Delaware with professional, competent

and compassionate law enforcement services.” The year proved to be very productive for both patrol and criminal investigative units and the men and women at Troop 4 look forward to the many new challenges they face during the upcoming year.

Troop 5

Captain Gregory D. Nolt

Delaware State Police Troop 5, located on US 13 east of Bridgeville, is responsible for full service policing to the citizens of western Sussex County. Troop 5 is responsible for patrolling approximately 450 square miles making up the majority of Sussex County. The area served by Troop 5 has historically been a rural region with farmland scattering the landscape. A substantial portion of this farmland has given way to development, placing a larger demand on police services.

Troop 5 is comprised of 38 uniformed officers, four school resource officers, three civilian personnel and a victim services officer. New to Troop 5 in 2006 was Agent Michael Campbell of the Delaware Office of Narcotics and Dangerous Drugs.

Across the board, Troop 5 was busier in 2006 than 2005. The number of complaints handled by troopers increased by 12% the largest increase in the state. Despite a decrease in free patrol time, Troop 5 officers still maintained a high level of productivity. Troopers made 507 Driving Under the Influence arrests, 14,938 traffic arrests, and 3,324 criminal arrests, all increases over 2005.

As in 2006, Troop 5 saw a slight increase during 2007 in overall complaints handled and criminal arrests while traffic enforcement saw a slight down turn in overall arrests. However, DUI enforcement showed an increase over the three year average. Troop 5 saw a slight reduction in fatal, alcohol and overall crashes in 2007.

On August 24th, Troop 5 and the Sussex County Drunk Driving Task Force conducted a Sobriety Check Point on U.S. 13 north and south bound. The check point which consisted of Troop 5 personnel and Municipality Officers from throughout Sussex County stopped 1,959 vehicles. As a result 5 drivers were arrested for Driving Under the Influence while 12 arrests were made for drug violations. This was one of several initiatives that Troop 5 personnel participated in to remove impaired drivers from the roadways.

Early in 2006, a spike in drug and criminal activity in the Laurel area was identified. As a result, a six month investigation began which included Troop 5 personnel, investigators from the Special Investigations Unit, the Governor’s Task Force, Delaware Probation and Parole, Laurel Police Department, and other special units. The results were significant. A total of 17 search warrants were executed with 47 defendants arrested on a total of 282 charges. Additionally, during the two-day operation, 70 curfew checks were conducted, 41 fugitives arrested, and weapons, drugs and over \$12,000 dollars in currency were recovered. The “Laurel

Lock Up” was a tremendous success and impacted the quality of life for citizens of Laurel and the surrounding communities.

Troop 5 assisted Laurel Police Department once again in 2007 with a warrant file initiative which resulted in the arrest of numerous individuals in the Laurel Area. A similar initiative was conducted in the Bridgeville area at Walker Mills Mobile Home Park which resulted in nine fugitives being arrested along with six other subjects on various drug related charges.

In June of 2006, Troop 5 experienced what many have called a 100 year storm as an area from Bridgeville to Seaford received approximately 15 inches of rain in a three hour period. As a result widespread flooding was reported and over 30 roadways were damaged with two major roadways being closed for six months. Through the efforts of the men and women of Troop 5, the Delaware Emergency Management Agency, the Delaware Department of Transportation, Sussex County officials, local police and fire first responders, no lives were lost and services were restored with minimal inconvenience to the citizens in the area.

As it has for the past 25 years, Troop 5 continued to participate in the Needy Family Project. In 2006 the project was spearheaded by Lieutenant Curtis Brown and Senior Corporal Lacey Lafferty. During to 2007 the project was headed by Master Corporal Charles Groce and Master Corporal William Wallace. During these two years Troop 5 was able to provide a merry Christmas for six families and pay the heating oil bill of another.

Members from Troop 5 also participated in numerous community events throughout the year. Troop 5 members participated in Night Out in Blades, Bridgeville and Seaford, Laurel Community Days, the Coast Guard’s Safe Boating Days, the Seaford River Fest, and the AFRAM Festival. Other troop areas were assisted by Troop 5 as Troop 5 troopers assisted with the Delaware State Fair detail, NASCAR events at Dover Downs, the Law Enforcement Torch Run, and recruitment events for the Human Resources Sections. In 2007 under the direction of Lieutenant Mark Rust and Master Corporal Tony Wallace, Troop 5 added the Citizens Police Academy to its community service resume as 12 residents of Sussex County graduated in December. In 2007 Troop 5 saw the addition of a new event when the Sussex County Punkin Chunkin was held with 75,000-100,000 spectators attending the three day event.

Corporal Christy Ballinger was awarded the 2006 Troop 5 Trooper of the Year Award. Corporal Ballinger’s performance throughout 2006 in all areas was outstanding. Whether it was performing her daily duties at Troop 5 or assisting the Governor’s Task Force, Corporal Ballinger did an excellent job as did the others who were nominated for the award. Corporal Scott Workman was named the 2007 Trooper of Year. He received the award for his leadership, dependability, productivity and community service dedication.

Several Troopers from Troop 5 received awards at the Divisional Awards Ceremony for their efforts in 2006. They were as follows;

Life Saving: Senior Corporal Debbie Jester, Corporal 1 Benjamin Whitelock, Trooper First Class Kenneth Rogers. Exceptional Performance: Sergeant Marshall Craft, Senior Corporal Roy Bryant, Senior Corporal Debbie Jester, Senior Corporal Lacey Lafferty, Corporal 1 Adam Wright, Corporal James Wharton, Corporal Christy Ballinger, Corporal Scott Workman, Trooper First Class Kenneth Rogers and Trooper Anthony Andrews.

Throughout 2006 and 2007, the members of Troop 5 faced many new challenges as the community continued to grow and change. Despite those changes and the increase in the demand for services, the men and women of Troop 5 continued to provide professional, competent, and compassionate law enforcement services to the communities they serve.

Troop 7

Captain John A. Yeomans

Troop 7 is situated on the busy SR 1 corridor between Lewes and Rehoboth Beach in eastern Sussex County. The Troop territory is best characterized by its beaches and continuing commercial and residential development. The territory services not only the busy resort communities in Sussex County, but also incorporates the rapidly growing Long Neck area and more agricultural areas to the north and west.

Commanded by Captain John A. Yeomans, Troop 7 is comprised of 43 patrol personnel, 4 members of the Crash Reconstruction Unit (CRU), three administrators, three full time civilian personnel, three Cadets and one trooper assigned as a School Resource Officer to the Cape Henlopen School District.

The period between 2006 and 2007 brought many unique challenges as well as many significant accomplishments to the men and women assigned to Troop 7. During this period, the Division established the reduction of fatal crashes and injuries on Delaware roadways as one of its main priorities. Troop 7 was chosen as a pilot Troop to advance this important goal and the troopers assigned to Troop 7 rose to the challenge. It is a well established fact that a high percentage of persons killed in traffic crashes fail to wear a seatbelt. In addition nearly half of fatal crashes in 2006 involved an operator who was under the influence of alcohol. As a result, Troop 7 chose to focus on these two violations in order to prevent fatalities and reduce the number of persons injured on our roadways.

In 2007, troopers assigned to Troop 7 arrested 680 persons for driving under the influence; this was 140 arrests higher than the 3 year average and 18 arrests higher than last year's total. Troop 7 enforcement activities included sobriety checkpoints, roving patrols and other Office of Highway Safety sanctioned enforcement initiatives that specifically targeted underage drinkers, such as "Cops in Shops" and "Teen Hot Spot Patrols."

A zero tolerance policy for seatbelt violations was also adopted as a part of the fatal reduction strategy. As a result, Troopers from Troop 7 wrote 1,892 citations for violations of the Delaware

primary seatbelt law. This marked a 26% increase in enforcement compared to 2006. Other traffic initiatives adopted during the strategy involved the use of DelDOT trucks as platforms for lidar and radar enforcement to target aggressive drivers and focus on dangerous intersections. Troopers from Troop 7 also partnered with the Sussex Cyclists, a local group dedicated to reducing serious crashes involving bicyclists along the SR 1 corridor, to conduct a series of bicycle safety checkpoints along SR 1 between Rehoboth Beach and Lewes.

The Troop 7 Motorcycle Unit was detached from patrol shifts to focus on traffic enforcement along the SR 1 corridor and other traffic "hot spots" in an effort to reduce the number of crashes and fatalities in the Cape Region. The unit also provided numerous escorts for various ceremonies including several funeral processions of fallen soldiers in the war in Iraq.

As a result of the comprehensive traffic safety strategy, fatal crashes, as well as alcohol related crashes involving personal injury were reduced.

During this period, Troop 7 also established a bicycle patrol unit. Two police bicycles were purchased along with the uniforms and equipment to outfit troopers and cadets. The bicycle unit focused its attention on the prevention of crime and various traffic and parking issues along the SR 1 corridor. The unit also participated in the bicycle safety checkpoint initiative along SR 1 and conducted patrols in Rehoboth Outlets during the holiday shopping season.

As a part of the Division's ongoing commitment to community policing, Troop 7 sought to enhance cooperation between law enforcement and the citizens it serves through the establishment of a Citizen's Advisory Committee, the Neighborhood Watch Program, and the Youth Explorers Program.

During the period many significant individual accomplishments were noted. Tfc. Andrew Lloyd and Tfc. Kyle Archer were chosen as the Troop 7 Troopers of the Year in 2006 and 2007 respectively. Cpl/3 William Matt and Cpl. Nicole Oldham both received citizenship awards from the Rehoboth Kiwanis Club for their ongoing service to area youth. In 2006, Ms. Barbara Drake, Administrative Assistant, received the "Civilian of the Year Award" for her outstanding work ethic and her contributions to both Troop 7 and the Division as a whole.



In April of 2007 the Sussex Garden Club donated the materials, plants and labor for a Memorial Garden in honor of Corporal Christopher Shea and Trooper Kevin Mallon who were killed in separate traffic crashes while assigned to Troop 7.

On Friday July 20, 2007 Troop 7 conducted a sobriety checkpoint in honor of Corporal Christopher Shea, who was killed by a drunk driver on July 18, 2004. The checkpoint was preceded by a press conference held at Troop 7 in front of the Memorial Garden. The event was attended by Secretary Mitchell, Colonel MacLeish, members of the Executive Staff, Troop 7 Administration and personnel, members of the news media, representatives of MADD, the Office of Highway Safety and the Shea family.

Troop 7 will continue to face challenges in the coming years. Continuing growth and development, major road construction projects and the constantly changing nature of the resort communities will require the troopers who work at Troop 7 to be both innovative and flexible in their approach to law enforcement. They will continue to work toward the achievement of the Division's overall goals by providing the highest standard of professional law enforcement services to area residents and visitors to eastern Sussex County.



Major Joseph A. Papili

Major Papili is a twenty-three year veteran of the Delaware State Police beginning his career on September 3, 1985. Major Papili was promoted to the rank of Major on October 15, 1999 and currently serves as the Division's Operations Officer - Special Units.

Under the command of Major Papili are the Division's special operations units including the Aviation Section, the Homicide Unit, the Intelligence Section and the Video Lottery Unit. Also under Major Papili's command are the Division's part-time units to include the Conflict Management Team, the Tactical Control Unit, the Explosive Ordnance Disposal Team, the SCUBA Team, the Special Operations Response Team, and the Honor Guard and Pipes and Drums.



Aviation Section

Captain Jeffrey R. Evans

In 2006, members of the Aviation Section continued to provide effective support services to the law enforcement, medical, and search and rescue communities, while

they also faced new challenges regarding technological advances and training.



During the year the section's two most senior pilots retired from the Division including Sgt. Lloyd Massey and Master Corporal Robert McMahon. At the time of his retirement, Sgt. Massey was the NCOIC of the Aviation North Unit. Sgt. Massey will remain in the aviation industry, flying full-time with the United States Army. During Master Corporal McMahon's time with the section, he became one of the most highly rated pilots in the section and in addition to his regular duties functioned as a certified flight instructor for our section. Many of the pilots who fly today were trained by Master Corporal McMahon. In September of 2007, Robert McMahon was hired as a civilian employee. He will be used to assist with training as well as piloting some of our fixed wing missions.

In 2006, all members of the section were trained and certified in the use of night vision goggles (NVG). NVG technology not only helps with search and rescue and criminal searches, but enhances our flight safety during the nighttime hours. It is important to note that with the expansion to 24 hour service, 48% of our missions are flown in the dark.

The section formed an Aircraft Selection Committee which was responsible for researching a new aircraft capable for special operations. The Bell 412 was recommended to and supported by the DSP Executive Staff, and approved by the General Assembly. The 412 is larger and stronger and is a twin engine and has the capabilities to transport up to six patients at once. Also, an entire SORT cell can be moved at once. The bomb robot can be loaded and transported and a fire bucket can be deployed. Members of the section look forward to the extra capabilities of the aircraft and the increased service that can be provided.

In the 2006 year, the helicopters flew 3,630 missions in 1,778.5 flight hours. Lifesaving medical missions continue to account for about half of the missions. The next largest category is criminal searches. The fixed wing unit flew 28 extradition flights bringing 43 prisoners back to the state. In addition, 38 non-extradition flights transported 89 passengers.



In 2007 the Aviation Section went through great transition with changes in personnel, aircraft, and technology while continuing to serve the law enforcement and medical communities with criminal support, traffic enforcement, search and rescue, medical transport, homeland security and fixed wing transit missions.

Paramedic Commander Sgt. Paul Shavack who handled many of the EMS training issues as well as the AED program, transferred to Troop 2 patrol. He was an asset to the section and will be missed. Sgt. Ben Parsons transitioned nicely into this position and now serves as our Paramedic Commander and is responsible for the entire medical component of our operation.

Tfc. Sharon Wile retired from the Division at the end of December 2007. Sharon was well known in the EMS community as she was involved with many teaching assignments in Sussex County. In fact, she has moved onto a career with Sussex County EMS. We wish her luck on the next leg of her journey.

During the year, Cpl. Bill White and Cpl. Don Pope achieved Pilot-in-Command (PIC) status and now serve as duty pilots. Also, Cpl. T.J. Aube graduated from the DTCC Paramedic Technology program, and passed both the state and national tests to become board certified as a nationally registered paramedic. Congratulations to these troopers on their accomplishments and welcome to the section.

In January of 2007, the new Bell 412 helicopter was sent to Edwards and Associates in Bristol Tennessee for the completion process. During this process, all of the EMS, search and rescue, and law enforcement specific equipment, as well as the advanced avionics are added to the ship. In addition, the ship is painted and the interior is modified. We took delivery of the completed aircraft at the end of December.

In 2007, the helicopters flew 3,385 missions in 1,686.4 flight hours. Medical missions now account for approximately 57% of our total mission. The next largest mission category continues to be criminal support flights. Our fixed wing unit flew 44 extradition flights, bringing 75 prisoners back to the state. In addition, 35 non-extradition flights transported 101 passengers.

The Section looks forward to an exciting New Year delivering the very best law enforcement and emergency medical service possible.

Crime Lab

Mrs. Julie F. Willey

The Delaware State Police Crime Lab is located on the State Police Headquarters campus in Dover, DE. Since its inception, the lab has provided services for numerous local and municipal police departments, federal agencies, and the Delaware State Police. Under the direction of Mrs. Julie Willey, the Crime Lab is staffed by five civilian employees. The lab is composed of four units specializing in blood and breath alcohol analysis, hairs and fibers analysis, questioned document analysis, and forensic and general photography.

Highlights and/or statistics (if applicable) for the individual units during 2006/2007 are as follows:

Blood and Breath Alcohol: Forensic Chemists, David Sockrider and Joy Tengonciang

- blood alcohol cases: 1,685
- intoxilyzer calibration and certifications: 624
- intoxilyzer operators trained: 257
- intoxilyzer malfunctions and repairs: 17

Questioned Document Unit: Questioned Document Examiner, Georgia Carter

- Analyzed 25 cases, 16,139 total comparisons (11 from DSP, and 14 others from 4 other agencies), including identity theft, burglary, prescription forgery, forgery, felony theft, financial exploitation, and unauthorized use of a credit card
- 16,139 total comparisons
- testified in the State v Cooke (Bonistall Homicide - Newark PD)
- instructed "Questioned Document Analysis" to students of Crime Scene Investigation I class at the DSP Academy and the Attorney General's Office in New Castle County

Photography Unit: Photographer, Elisa Vassas

- 35mm photograph reproduction and transmission of digital media to provide photographs on behalf of state to civil, defense, and prosecuting attorneys as well as other state agencies.
- receipt and filing of photographic cd's from units utilizing division assigned digital cameras (Evidence Units, Collision Reconstruction Units)
- photographed studio portraits of numerous retiring troopers and new recruits
- assistance with photographing evidence: SBI, Homicide Unit, Office of Chief Medical Examiner
- Ceremonial photographic assistance - promotional ceremonies, Superintendent's Special Award, Secretary's cabinet members, Troop 6 commander's request, Public Information Office, Graphics, DSP Newsletter, awards banquets, Annual Memorial Service, IACP conference, Trooper Youth Week, and Governor's special assignment
- photography training including the instruction of "Crime Scene Photography" to students of the Crime Scene Investigation I class at the DSP Academy
- over 14,000 photographs produced

Hairs & Fibers Unit - Forensic Microscopist, Julie Willey

- performed analysis inclusive of homicides, fatal accidents, rape, and burglary
- testified for third time in state vs. Irina Malinovskaya (NCCPD homicide)
- prepared for testimony in numerous cases (State vs. Pate, State v. Cooke, State v. Brooks)
- instructed "Hair and Fiber Analysis" to students of the Crime Scene Investigation I class at the DSP Academy

Crime Lab Director - Julie Willey

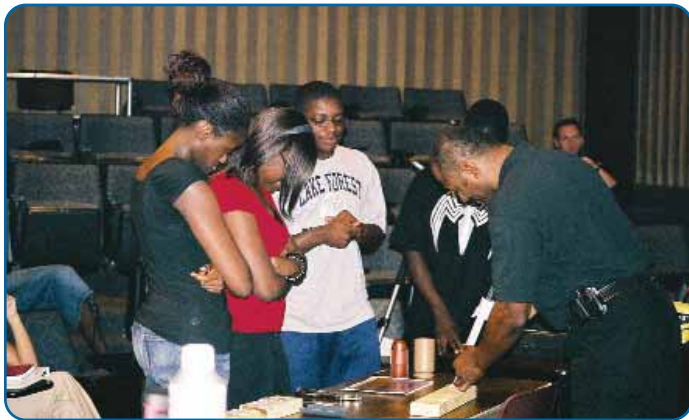
- perform (24) calibration checks of the National Guard's Ionscan instruments

- perform cost center responsibilities
- provide criminalistic supplies to the Division
- wrote and managed grant for Office of Highway Safety
- research and purchase currency bags and currency counters for Major Papili
- research and schedule balancing of the chemical fume hoods in the Crime Lab
- order and construct buccal swab collection kits for DNA collection
- coordinate with Sexual Assault Nurse Examiners and Attorney General's Office for review and changes to the State's Sexual Assault Evidence Collection Kit
- research and plan for laboratory improvement and chemical removal
- research and discussion with the Attorney General's Office reference blood and breath alcohol program enhancements
- assist with blood and breath alcohol responsibilities of forensic chemist
- delivered numerous presentations regarding careers in forensics at schools, libraries, etc.

Forensic Firearms Services Unit

Lieutenant John R. Evans

On March 1, 2007, the Forensic Firearms Services Unit (FFSU) became fully operational. This unit is comprised of three sworn troopers and one civilian firearms expert. This unit is responsible for the analyzation of ballistic evidence, as well as serial number restoration, trajectory, distance determination and tool mark examinations.



Examiner Rone demonstrates collection of tool mark impression at Del Tech College

During the past year, the unit has developed a policy for the IBIS initiative in terms of statewide evidence reception, storage, analysis, etc. In its first year of operation the FFSU has been extremely busy with test firing weapons stored in the evidence lockers statewide, examining new cases and assisting numerous local police agencies with their requests. FFSU personnel responded to requests from the Delaware State Police and local Law Enforcement Agencies throughout the state for crime scene reconstruction and scene analysis. During this first year of opera-

tion, the unit received a total of 734 firearm related cases and 43 of these cases were homicide investigations.



F.F.S.U. has provided training to the Delaware State Police Academy, Delaware Tech. Community College, Wilmington College, and local Law Enforcement Agencies.

Members of F.F.S.U. have attended outside training courses given by the Alcohol Tobacco Firearms and Explosives and the Philadelphia Police Department Firearms Identification Unit. Members of the Unit will continue to attend outside training in order to maintain the Unit and Division's high standards.

During 2007, F.F.S.U. conducted its' first intern program at which time Ms. Sarah A. Linn completed an internship with F.F.S.U. and she continues to work on research at the University of West Virginia and with members of F.F.S.U.

Unit highlights include the following:

In January of 2004, the NCCPD investigated the shooting homicide of a 16 year old in New Castle. A .45 caliber casing recovered at the scene was entered into IBIS. In June of 2004, The WPD recovered a .45 caliber handgun during a drug arrest in the city. This handgun was test fired by WPD and entered into IBIS. In December of 2007, Det Ubil re-entered the .45 caliber casing recovered from the scene in 2004 using a different frame of reference and the system generated a match. The evidence was examined by FFSU and it was determined that the recovered pistol was the murder weapon.

The Wilmington Police Department investigated a homicide, which occurred on Sunday, February 25, 2007 in a rear parking lot of the 1600 block of West Fourth Street. The victim died as the result of being shot from two rounds fired from a 44-magnum revolver. On February 26, 2007, the Wilmington Police were involved in a foot chase with suspect Jose Bezarez, who matched the description of the murder suspect from the day before. The suspect was apprehended after throwing a Smith & Wesson 44 magnum handgun to the ground. The evidence was submitted to the FFSU for analysis. A bullet recovered from the murder scene was compared to a test fire from the 44 magnum recovered from suspect Bezarez. Carl Rone determined that the bullet recovered from the murder scene was fired from the suspect's weapon.

The NCCPD EDU contacted the DSP FFSU and advised that their department was investigating a Reckless Endangering complaint involving suspect Bezarez, who was the above listed suspect from the Wilmington PD homicide. On February 3, 2007, two shots were fired from a 44 magnum in a residence on Stonebridge Blvd in New Castle. Bezarez was identified as the suspect. Carl Rone compared the two rounds from the Reckless Endangering scene to the test fires from the suspect's weapon

and determined that they were fired from the same weapon thus linking the two cases.

The monthly average for the number of cases handled by FFSU for the year is 61 cases per month. During 2007, a much greater number of cases originated from New Castle County with the other two counties each submitting about the same number of cases. The future of F.F.S.U. is very bright and will continue to offer the highest level of service as it looks forward to expanding and increasing service to all law enforcement agencies in the State.

Homicide Unit

Lieutenant John R. Evans

The Delaware State Police (DSP) Homicide Unit was established in 1989. The DSP Homicide Unit is comprised of seven sworn members of the Delaware State Police and one civilian administrative assistant. The DSP Homicide Unit is under the command of Lieutenant John R. Evans.

The primary responsibilities of the DSP Homicide Unit include the investigation of homicides, suspicious deaths (including suspicious suicides,) and missing persons (in which the person is suspected to be deceased). The DSP Homicide Unit also investigates officer involved uses of deadly force, attempted murders (until it is determined that the victim will survive his/her attack), and selected assaults. In addition to new investigations, the DSP Homicide Unit is responsible for investigating "cold case" homicides. Cold case homicides include any homicide in which the original investigating officer is no longer assigned to the Homicide Unit.

The past two years have been consistently busy for the Homicide Unit. A total of 35 new cases were handled in 2006, while 32 new cases were conducted in 2007.

The overall clearance rate for homicides investigated in 2006 is 85%. Arrests have been made in six of the thirteen homicides with three cases pending with no arrest. Two cases were justifiable homicides, one was exceptionally cleared (no prosecution by AG's Office) and in the one remaining case, the suspect fled the jurisdiction and arrest warrants are on file. In addition, one cold case homicide from a previous year was cleared during the calendar year of 2006. The overall clearance rate in 2007 is 88%, with arrests having been made in ten of the fourteen homicides. The statistics in this report include only cases in which DSP Homicide was the investigating unit. The statistics do not include assisting the criminal troops in numerous death investigations and missing person investigations throughout the year.

In addition to the 67 new cases handled by the Homicide Unit over the past two years, thirteen murder cases from previous years were adjudicated in the Court system. This process resulted in three defendants receiving a total of four life terms, one defendant receiving a death sentence and seven defendants receiving a combined 124 years in prison for their actions in committing murder in Delaware.

Over the past two years, the Homicide Unit hosted the 11th and 12th Annual Homicide Conferences in Dover. This annual event continues to gain recognition and respect in the medico-legal community. A total of 300 criminal investigators from the north-east region attended the two conferences, which included several nationally recognized speakers. This year, Colonel Miller from the Pennsylvania State Police gave a presentation on the Amish School Shooting and a member from the Virginia Tech Police Department presented on the shooting spree, which occurred on their campus.

Historically, the Delaware State Police Homicide Unit has an overall clearance rate of 93%, which is well above the national average of 61%. This clearance rate is a direct reflection of the dedication and hard work of the past and present members of the Homicide Unit.

As we move into the New Year, the Delaware State Police Homicide Unit remains committed to serving the residents and visitors of our State with the highest quality of service possible. The Delaware State Police Homicide Unit is looking forward to meeting the new challenges in crime fighting through continued and specialized training as well as utilization of the latest advanced technology in forensics.

Intelligence Section

Captain William T. Harris

The Criminal Intelligence investigators participate in professional organizations, both regionally and nationally. Regionally, the section is a member of the Combined Law Enforcement Intelligence Group, or CLEIG, which is comprised of members in Delaware, Maryland, Virginia, Pennsylvania, and New Jersey. Nationally, the Section is a member of the Law Enforcement Intelligence Unit, or LEIU, which has a strong national membership and has been in existence since 1958. Other national memberships are the International Outlaw Motorcycle Gang Investigators Association (IOMGIA), the National Association of Bunco Investigators (NABI), the Mid-Atlantic Gang Investigators Network (MARGIN), and the East Coast Gang Investigators Association (ECGIA). Membership to these organizations ensures the Criminal Intelligence Section and the Delaware State Police are maintaining professional standards in the area of intelligence management, staying abreast of current threat issues, and obtaining the most current intelligence information available from credible sources.

With many Delaware communities beginning to experience an increase in street gang activity, the Delaware State Police found it necessary to consider the establishment of a specialized gang unit investigator. The assigning of this officer to "street gang" investigations within the Criminal Intelligence Section has helped to develop a thoughtful and coordinated response to addressing the ever evolving issues pertaining to street gangs within the State of Delaware.

The Counter-Terrorism Unit that was established in April of 2002 continues homeland security efforts and protects the citizenry and

key assets of Delaware. This unit works directly with the U.S. Attorney's Anti-Terrorism Advisory Council (ATAC); the Federal Bureau of Investigation's Joint Terrorism Task Force (JTTF); the Bureau of Alcohol, Tobacco, and Firearms; the United States Secret Service; the United States Coast Guard; the Bureau of Immigration and Customs Enforcement (BICE); the U.S. Postal Inspector; the Delaware National Guard; all U.S. military service investigative units; other state police agencies; and regional, county/municipal law enforcement agencies. The Counter-Terrorism Unit is charged with investigating terrorism activities within the state of Delaware and works with federal agents to develop criminal intelligence information and criminal prosecutions in this area. This unit also monitors the toll-free tip line for leads and assigns these leads appropriately to various law enforcement jurisdictions.

The Electronic Surveillance Unit is another unit within the Criminal Intelligence Section. The Electronic Surveillance Unit assists investigative units within the Division of State Police in addition to local and federal agencies. The Electronic Surveillance Unit procures and distributes all video and audio equipment for the Division and is tasked with the maintenance of the electronic equipment throughout the Division. In the course of criminal investigations, detectives within the unit also supply detectives in the field with specialized electronic equipment that may be required for a successful case conclusion and prosecution. During the 2006 calendar year requests for service more than doubled.



In response to the sophistication of computer technology and resources challenging Delaware law enforcement to investigate high technology and computer crimes, the Delaware State Police established the High Technology Crimes Unit (HTCU). HTCU provides all Delaware law enforcement agencies technical and investigative expertise on computer-related crimes. Its mission is to provide computer and high technology forensic capabilities; be a resource for law enforcement and government agencies on computer or high tech crime issues; provide training to the public, law enforcement and government agencies on the threat and awareness of computer crime; and proactively work to identify computer criminals and prevent future cyber crimes. In 2006, the demands for HTCU services have increased dramatically and will continue to increase with the ever-evolving technological advances in the world. HTCU will continue to navigate this fast-changing terrain in an effort to outpace those who use the computer for criminal activity and victimization.

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The Delaware Information Analysis Center (DIAC) has completed one year of service while serving as a component of the Criminal Intelligence and Homeland Security Section. This center was initiated in direct response to an immediate need to share, analyze, integrate, and disseminate

information/intelligence among the many agencies protecting the citizens of Delaware against threats from numerous sources. The federal government has officially recognized this effort and labeled this type of enterprise a "fusion center." The concept of DIAC goes beyond the belief that law enforcement is the sole protector of the public. DIAC operates under an "all crimes, all hazards" approach to increasing homeland security, serving as the hub in our state for The Delaware State Police Criminal Intelligence Section is commanded by Captain William Harris and has several units within the section. The Intelligence Investigations Unit, Gang Unit, Counter-Terrorism Unit, Joint Terrorism Task Force, and the Electronic Surveillance Unit, fall under the supervision of Lieutenant Tom Ford. The High Technology Crimes Unit and the Delaware Internet Crimes against Children Task Force fall under the supervision of Lieutenant Robert Moses, and the Delaware Information and Analysis Center (DIAC), falls under the supervision of Lieutenant Thomas Brackin. The units and task forces that make up the Criminal Intelligence Section serve as a support function for all Delaware law enforcement, statewide.

Criminal Intelligence Investigators participate in professional organizations, both regionally and nationally. Regionally, the section is a member of the Combined Law Enforcement Intelligence Group, or CLEIG, which is comprised of members from Delaware, Maryland, Virginia, Pennsylvania, and New Jersey. Nationally, the section is a member of the Law Enforcement Intelligence Unit, or LEIU, which has a strong national membership and has been in existence since 1958. Other national memberships are the International Outlaw Motorcycle Gang Investigators Association (IOMGIA), the National Bunco Investigators (NABI), the Mid-Atlantic Gang Investigators Network (MARGIN), and the East Coast Gang Investigators Association (ECGIA). Membership to these organizations ensures the Criminal Intelligence Section and the Delaware State Police are maintaining professional standards in the area of intelligence management, staying abreast of current threat issues, and obtaining the most current intelligence information available from credible sources. Investigations within the Criminal Intelligence Investigations Unit vary from domestic and international extremists, left and right wing extreme groups, hate groups, gangs, and organized crime.

The investigators in this section are considered experts in their particular fields. Their recognized expertise has led them to receive numerous requests for training in the areas of Transient Criminal Groups and Outlaw Motorcycle Gangs during 2006 and 2007.

The investigations conducted by the Counter-Terrorism Unit and the Delaware Joint Terrorism Task Force are confidential, and federal law, which mandates the dissemination of intelligence information to law enforcement only, governs their activity. The investigators within this unit have federal national security clearances to work and share information with our federal partners in the area of homeland security.



The heart of DIAC continues to be the analytical staff which is powered by four full-time DSP and two full-time Delaware National Guard intelligence analysts. They serve as the core of DIAC by taking in large volumes of raw data, analyzing it, and generating intelligence information. In addition, they facilitate broad-range sharing of information on a local, state, and federal level.

In 2007, the Delaware Information and Analysis Center (DIAC) matured greatly as Delaware's State Fusion Center. In only its second full year as Delaware's fusion center, DIAC has become an integral part of Delaware's criminal intelligence, criminal investigation and information sharing mission. The DIAC has enhanced its main focus on terrorism prevention and moved towards an "all crimes, all hazards" concept. The DIAC gathers information from law enforcement, other public and governmental entities, and the private sector, fuses the information together and puts it back out for use by the various decision makers and leaders in Delaware who have the need and right to know. Armed with credible intelligence and information provided by the DIAC, Delaware's leaders in government, law enforcement, emergency services and the private sector are better able coordinate and protect the citizens, property, and business interests of all Delawareans.

Video Lottery Enforcement Unit

Captain Glenn Dixon

The Delaware State Police Video Lottery Enforcement Unit (VLEU) is in place as a result of The Horseracing Redevelopment Act of 1994. This Act was enacted into law to give an economical boost to the horseracing industry. Three video lottery terminal venues were placed in three horseracing tracks (Dover Downs in Dover, Delaware Park in Wilmington, and Harrington Raceway and Casino in Harrington). VLEU is tasked to keep these three venues operating free of criminal activity and ensuring the security and integrity of the video lottery system is maintained.

Delaware video lottery venues are a major tourism draw for the state. The revenue generated contributes more than \$200 million dollars to the State's general fund each year equating to the State's fourth largest source of revenue. The industry has contributed \$1.6 billion dollars in the past 12 years since legislation was enacted.

The VLEU is currently under the direction of Captain Glenn Dixon. Sergeant Joe Ferrera directly supervises three investigators in the unit. Master Corporal Timothy Gallagher, Master Corporal Neal Potts, and Master Corporal Mark MacMicking are adept in their investigative duties pertaining to the video lottery industry. Ms. Betsy McIntosh is the unit's Administrative Assistant and handles a wide variety of tasks that ensures the unit's smooth operation.

The primary function of the VLEU is the licensing and background investigations of all Video Lottery Terminal (VLT) employees. The VLEU is also responsible for background inves-

tigations including the owners and operators of the three venues, the major shareholders, the Central System Computer vendor, the five game manufacturers contracted by the State Lottery and the management services providers. The VLEU also assists the lottery with regulation and compliance duties such as receiving VLT's into the state per the Johnson Act, conduct video surveillance inspections of the gaming floor, and verify jackpots of \$50,000.00 and above.

The VLEU kept pace in 2006 with the changes in legislation. The Video Lottery Competitiveness Act of 2006, boosted venues to 24 hour operations as well as an increase in the limitation threshold of the number of games permitted to 4,000. The added games in the venues increased the workload for VLEU. VLEU also began updating the Delaware State Lottery Rules and Regulations and SOP's in 2006. VLEU was responsible for conducting corporate backgrounds on vendors who offer automated blackjack and poker games that arrived at all three venues in November of 2006. These games simulate live table games and were approved by the Delaware Lottery to compete with neighboring states that either passed, or are in the process of passing gaming legislation.

In 2007, both Harrington Raceway and Casino and Dover Downs updated their surveillance equipment to a digital system. The VLEU was responsible for the corporate backgrounds on the two vendors responsible for installing the new equipment at the tracks. The VLEU continued the updating of the Delaware State Lottery Rules and Regulations and SOP's. Harrington Raceway and Casino unveiled a new expansion in the fall. The members of the VLEU ensured through their machine and surveillance inspections that the gaming floor could open and operate in a safe and secure environment.

The VLEU assisted the Delaware State Police Human Resources by conducting several background investigations on Delaware State Police applicants and civilian employees. The unit also participated in administrative patrols across the state and assisted with safety road checks in the City of Wilmington.

The members of the Video Lottery Enforcement Unit are dedicated to ensuring the integrity of the video lottery operation. VLEU works continually with the venues, manufacturers, Delaware Lottery officials and gaming enforcement regulators across the nation to provide a secure gaming environment for all patrons throughout the State of Delaware.



Conflict Management Team

Lieutenant Ronald W. Hagan - 2006

Lieutenant Joseph Huttie - 2007

The Conflict Management Team (CMT) was formed in 1991 in response to the rise in the number of long-term barricade and suicidal incidents during the previous decade. The team became the nucleus of an organized response to complex and potentially lengthy hostage, and barricade incidents. Today, the Conflict Management

Team responds to hostage, barricades, suicidal and kidnapping incidents throughout the state.

During the 2006/2007 period, CMT increased its overall strength from 16 members to 18 members to provide consistent conflict management resources statewide. New team members competed in an oral board assessment and role-play scenario as part of the team selection process. All team members possess an excellent working knowledge of active listening skills, negotiation strategies, hostage and barricade techniques, and crisis management principles, in addition to actual operational experience.

The team's proficiency is maintained from calls for service, participatory monthly training and facilitating training for others. Collaborative training includes seminars, role-play scenarios, and semi-annual training with the Special Operations Response Team, the Explosive Ordnance Disposal Unit and Command One (Communications).

For six consecutive years, the team members instructed a 40-hour Basic Crisis Intervention and Hostage Negotiations course, as well as several 16-hour Crisis Intervention for Communications Specialist courses. The combination of advanced training and collaborative training with Wilmington Police Department, New Castle County Police Department and Pennsylvania State Police increased the effectiveness and efficiency of the team.

Midway through 2007, CMT celebrated the promotion of Unit Commander Ronald W. Hagan to the rank of Captain. Lieutenant Joseph E. Huttie was then named Unit Commander and assumed direction of the team. To integrate new team members and provide timely service, the entire unit began responding to call-outs based upon availability, rather than by geography.

In September 2007, The Conflict Management Team sought advanced innovative training through Hammer Consulting and attended the S.A.F.E. model training, hosted at the Delaware State Police Training Academy. The S.A.F.E. model is a practical framework for developing effective negotiation strategies to de-escalate and resolve crisis incidents. The model can be employed to resolve critical situations involving terrorist activities, "ethnic conflict" incidents; prison uprisings, cult confrontations, disgruntled, potentially violent employees; suicidal individuals, domestic situations, barricaded individuals, and emotionally/mentally disturbed individuals.

During the last 6 years, the Conflict Management Team has been activated an average of 14 times annually. The most significant case of 2006 occurred on April 10th when the team assisted Newark Police with an armed man who was barricaded in his residence with three children. The response began with a domestic situation during which the man threatened to kill his girlfriend, and then fired shots outside the residence while police were on scene. Negotiators learned the subject had two handguns, numerous rounds of ammunition, and had been drinking heavily. After 10 hours of intense negotiations the subject surrendered without incident and the children were found in good condition.

The most noteworthy case of 2007 occurred on December 5th. Troop 3 patrol units were dispatched to a residence in Magnolia for a subject who was barricaded in his residence, he was armed, and threatening to kill himself. The situation was exacerbated when it was learned the suspect had paranoid schizophrenia, bipolar disorder, was smoking marijuana and had over-medicated himself on a prescription drug. After several attempts to develop a meaningful rapport during the six-hour standoff, the suspect threatened to blow up his residence using propane gas. A tactical solution was employed -- first by securing the propane source by SORT, followed by deploying OC gas into the residence. After becoming overwhelmed by the gas, the suspect surrendered to members of SORT. A search of the residence revealed multiple weapons and ammunition. These are just two examples of the professionalism and dedication of the CMT personnel along with their ability to work with other police agencies toward one goal.

In the coming year the CMT will continue to focus on improving the team's skills and abilities through continued training and collaboration with other teams and agencies. Team members will continue to support the Division and work to improve the knowledge of all police officers interested in learning more about crisis intervention and hostage negotiations. The Conflict Management Team trains to save lives -- the life of the individual in crisis, the life of every emergency worker responding to crisis situations and the lives of all citizens of Delaware in which we serve.



Pictured from left to right: Det. Chris Brown, Det. Derek Underwood, Sgt. Bernard Miller, Lt. Alice Bailey, Lt. Ron Hagan, Det. Helen Zane, Cpl. Kim Layfield, Det. Mark MacMicking, Det. Kelly Wells, Lt. Joe Huttie, Det. Blaine Daisey, Det. Neal Potts, Det. Christy Ballinger, Sgt. Ed Justiniano. Not pictured are Sgt. Mike Wilbur and Cpl. Natalie George.



Explosive Ordnance Disposal Team *Sergeant Christopher R. Ennis*

The Delaware State Police Explosive Ordnance Disposal Team is the primary response team for the State of Delaware.

The Explosive Ordnance Disposal Team (EOD) has evolved from a modest team with standard equipment to a full complement of technicians from all parts of our state working with sophisticated equipment. Our EOD leadership has aggressively sought training, equipment and increased personnel to enhance our operational readiness. The efforts have paid off.

In light of the attacks on 9/11, the U.S. Government drastically changed the manner in which it protected our nation. Through the creation of the Department of Homeland Security financial resources became available to state and local responders to help fight the global War on Terror. Many of these assets positively affected EOD teams around the country, including the Delaware State Police.

Through these new directives, our EOD Unit has received state of the art equipment such as robots, digital x-ray devices, radiation detectors, thermal imaging monitors, modern bomb suits, and vehicles. Additionally, EOD members have taken advantage of the extensive training offered to enhance the operational level of our EOD team.

EOD is a part-time unit with full-time needs. All EOD members have primary work responsibilities such as patrol and criminal investigations. However, unit members are required to be available for service 365 days a year. Members are also expected to attend advanced training to learn trends, technology, and know their likely threats. Staying current with topical matters is an operational necessity. Additionally, technicians must be 100% operationally proficient with the vast amount of EOD technical equipment. The skills acquired at HDS are perishable. Without continuous training, a decrease in proficiency could potentially have devastating results.

In 2006 the Delaware State Police Explosive Ordnance Disposal Team had a reduction in total calls for service. Team members responded to 113 calls for service compared to 136 in 2005. Included in these figures are calls for suspicious packages, recovery of military ordnance, fireworks, ammunition, and explosives, as well as presentations to the private sector, police, fire, and medical personnel, and explosive sweeps for VIP events.

During 2007, the team registered a staggering 147 calls for service, a tempo that rivals that of most full-time units. Topping the list for calls for service was providing counter-terrorism/IED awareness presentations to first responders, the private sector and community groups. Each of our unit members are certified DHS instructors in the Incident Response to Terrorist Bombing course after receiving training and certification at the Energetic Materials Research and Training Center in Socorro, New Mexico. In this modern era, it is recognized that non-law enforcement groups act as force multipliers. With more trained eyes and ears in our communities the likelihood of identifying potential terrorists involved in pre-operational activity has greatly increased.

The Delaware State Police EOD Team has shown adaptability and perseverance by growing with this continuously evolving field and threats against our way of life. Today's threats are more alarming than ever before due to the ingenuity of our adversaries and easy access to explosive components worldwide. In fact, DSP has been recognized as being a leader in the industry by using techniques outside the traditional EOD paradigm. While continuing to utilize specialized equipment and attending advanced training, our EOD Team will remain prepared to face threats against our communities and critical infrastructure facilities on a

moments notice. Our motto of "Initial Success... Or Total Failure" is a constant reminder to our technicians of the perilous challenges we must successfully conquer with each and every mission. Failure is not an option.



Honor Guard Unit

Lieutenant Paul H. Taylor

In 2006, the greatest responsibility and honor of the DSP Honor Guard Unit was to plan and perform at the funeral service for Senior Corporal Antonio DiAlessandro on November 2 in New Castle. Senior Corporal Antonio DiAlessandro was laid to rest after two lung transplants failed to win the battle against advanced lung disease. Over 30 members of the Honor Guard Unit assisted in the two-day funeral detail honoring Senior Corporal DiAlessandro.

In 2006, the unit participated in a total of 21 events. Ten of those events were funerals. Seven were for retired DSP members and three were for out of state troopers in Virginia and New York. Unit members also participated in 11 other events sponsored by the division such as DSP ceremonies, conferences and graduations.

The unit represented the division at two New York state troopers' funerals. The unit also attended the funeral of a Virginia State Police trooper who was killed in a motor vehicle accident.

In 2006, the Honor Guard Unit conducted six training sessions. The training consists of specific instruction at four different stations; color guard, pallbearers, rifle squad and general marching movements. The unit also attended the United States Marine Corps Silent Drill Team's Evening Parade in Washington, D.C. on August 11, 2006. Through the assistance of one of the unit's members, the unit has been invited to train with the USMC Silent Drill Team in 2007.

In 2007 the unit participated in a total of 25 events. Nine of those events were funerals. Six were for retired DSP members, and three were for out of state police officers in West Virginia, New York and Pennsylvania. We also participated in 16 other events sponsored by the Division such as DSP ceremonies, conferences and graduations.

In 2007 the unit represented the Division at the funeral of Trooper David Brinkerhoff (New York State Police) who was shot and killed during a SWAT operation attempting to apprehend a suspect who had shot another New York trooper the day before. The unit also attended the funeral of Trooper Brian Linn (West Virginia State Police) who was killed in an automobile accident while on duty. Twelve members of the Honor Guard and ten other members of the Division attended the funeral of Officer Charles Cassidy (Philadelphia PD) who was shot and killed while doing a property check at a local business in the city.

In October the Division mourned the loss of Senator James (Jim) Vaughn who died after a long illness. Senator Vaughn who

also retired from the Division as a Captain was a long time supporter of the State Police. Senator Vaughn was laid to rest at the Odd Fellows Cemetery in Smyrna on October 16, 2007 with full DSP honors.

The Honor Guard conducted 6 training sessions in 2007 and continues to recruit new members to the Unit. We are seeking troopers of sound character who represent themselves with a good military bearing, demonstrating exceptional maintenance of their uniforms and have a willingness to give their time to represent the Division.

The Honor Guard Unit currently consists of approximately 55 members statewide. The color guard is normally comprised of two flag bearers (US and Delaware) and two riflemen, unless it is a divisional function where the Colonel is present and then the divisional flag is added. For retirees' funerals, the Honor Guard Unit offers casket watch for the viewing, pallbearers for the ceremonial flag folding, a color guard detail for the cemetery, and a bugler for Taps. A funeral for a line of duty death would include the Rifle Team for a 21 gun salute.



Pipes & Drums

Captain Robert M. Coupe

The DSP Pipes and Drums is a division of the DSP Honor Guard Unit and currently have 27 performing members, which includes three civilian instructors. The band currently has two Bagpipers (Cpl/3 Jim Rossi and Cpl/2 Mark Spence) and one Drummer (Lt. Paul Taylor) in training. Administratively, the band has undergone change in 2007. OIC, Capt. Robert Coupe, has handed off administrative responsibilities to Sgt. Daniel Meadows and Sgt. Millard Greer. The two Sergeants have assumed roles formerly performed by Capt. Coupe and civilian Pipe Major Robert Galloway. Capt. Coupe remains an integral member of the band, and Mr. Galloway continues instruction of beginning Bagpipers.

Mr. Robert Galloway has been the volunteer pipe instructor since the band's inception in December of 2001. The drum corps is currently instructed by volunteer Mr. Scott Warren, who joined the band in 2006. In October 2004, Mr. Jim Gallagher (retired Capt. NYFD) joined the band as our second volunteer bagpipe instructor. Mr. Gallagher was also a member of the NYFD Pipes and Drums. Mr. Gallagher currently resides in Sussex County and instructs the members of the band who reside in Kent and Sussex Counties.

In 2006, the band performed at 14 funerals. The most notable of which occurred on November 2, 2006 when active duty Senior Corporal Antonio DiAlessandro was laid to rest after two lung transplants failed to win the battle against advanced lung disease. On February 22, 2006 the DSP Pipes and Drums traveled to Newark, NJ to perform at the funeral of Retired NJSP Lt. Jim Walsh; a founding member of the NJSP Pipes and Drums.

In 2007, the band performed at 9 funerals. Sadly, one such performance was for DSP Civilian employee Scott Quillen in early

December. Other notable funerals in 2007 included retired Trooper and Senator, James Vaughn and Newark Police Chief William Nefosky; the brother of DSP Sgt. Benjamin Nefosky.



The DSP Pipes and Drums continue the tradition of performances during Memorial services at the DSP Academy and Legislative Hall. These events honor our brothers and sisters in law enforcement who have sacrificed their lives in the preservation of public safety. Other notable performances include; the 12th Annual Law Enforcement Memorial Pipe Band March (Parade), the National Police Officers Memorial Service headlined by President George W. Bush, presentation of Governor Ruth A. Minner to the annual Governor's Day at the Delaware State Fair, Opening Ceremonies for the State of Delaware Special Olympics at the University of Delaware, the National House Speakers Conference held at Dover Downs, and the IACP S&P Conference hosted by Colonel Thomas F. MacLeish.

The band continues to honor requests for playing at opening ceremonies of Divisional events and makes appearances at community events that involve the Delaware State Police.

SCUBA Team

Sergeant Jahn Hitchens

The Delaware State Police SCUBA Unit consists of twelve troopers who have completed the U.S. Navy/Army SCUBA Training in Panama City, Florida. Each diver is on call 24/7, 365 days a year. The SCUBA Unit is responsible for the search, rescue, and evidence recovery dives throughout Delaware. In addition, they have assisted departments in Maryland and Pennsylvania.

Highlights of 2006 were the recovery of a suicide victim, three vehicles, six guns used in crimes, \$17,200 in stolen property, and a sonar unit valued at \$12,500 for The Wilmington Police Department.

During this period Lt. Joseph Aviola retired from the Division, and as OIC of the SCUBA Unit. Command was turned over to Sgt. Hitchens, a 24 year member of the team. The unit welcomed five new divers and added much needed equipment. The equipment includes a new dive van, dry suits, wet suits, and cold water regulators allowing members to dive in most any situation, both environmentally and climatically. Multi-jurisdictional training with

the Maryland State Police was implemented with two joint training exercises. Divers from both states worked together to familiarize themselves with each other in the event of a dual call out.

The dive team also lost a long time faithful diver in Cpl/3 Brian Maher. After 20 years on the division and 16 years on the dive team, Brian moved on to another adventurous job. His last venture before leaving was his assistance in raising an airplane that crashed into the Delaware Bay. His abilities as an outstanding diver will truly be missed.

For the eighth year the unit taught the Swimming Survival Course to the Academy Recruit Class. The unit also allowed Troop-3 and Troop-9 Explorers Post Members, as well as Trooper Youth Week and Camp Barnes campers to experience scuba diving first hand. The unit continues to support Delaware Special Olympics by providing safety divers for the Polar Plunge in Rehoboth each year.

As in past years the members of the SCUBA Team look forward to another year of service to the Division, other law enforcement agencies and the citizens of the State of Delaware.

Special Operations Response Team

Sergeant Alfred W. Parton Jr.

The Special Operations Response Team (S.O.R.T.) provides the Division with a tactical response to the following: hostage incidents, armed barricade incidents, high risk warrant service, high risk vehicle stops, dignitary protection, surveillance assistance and any crisis situation deemed appropriate by the Executive Staff. During 2006 and 2007, the team was activated 231 times in this capacity. Through professionalism, dedication, training and state of the art equipment, the Special Operation Response Team conducted these activations in a safe and successful manner. Training continues to be the main contributing factor for success as team members attended several training events to sharpen their skills. As a part-time team, members continue to perform in an exemplary manner both in the performance of their assigned duties with the Division and team assignments with S.O.R.T.

During 2006 and 2007, the team continued at a pace rivaling some full-time tactical teams. Deploying 231 times, the team reacted to armed barricades, numerous high-risk warrants and vehicle stops. The majority of the team deployments involved high-risk warrant execution and vehicle stops for the state wide Special Investigations Unit.

The team conducts monthly training in the areas of hostage rescue, dynamic forced entry, covert/stealth clearing, weapons training and scenario based events. During 2006 and 2007, the team focused on firearm proficiency, live fire threat analysis/engagement, dynamic/stealth clearing techniques and close quarter combat techniques to combat the terrorist threat.

In 2006 and 2007, the team continued to refine skills to better prepare for the many challenges faced during tactical operations.

One such challenge is the war on terrorism. In an effort to enhance tactical proficiency, training was provided by New Mexico Technical College, Government Training Institute, National Tactical Officers Association (NTOA), Delaware Tactical Officers Association (DTOA) and the Mid-Atlantic Tactical Officer Association (MATOA) to include: Suicide Bomber Interdiction, Hostage Rescue, Barricade Resolution, Counter-terrorism, Bus Assault, Active Shooter, Tubular Assault and operations in Chemical Biological Radiological Nuclear Environments (CBRNE).

In 2007, a proposal was submitted and approved to better prepare the team for deployment against active shooters and potential terrorists. The proposal will be fully implemented by March 2008 when the entire team will be equipped with either the HK416 or Colt M-4 assault rifle. The introduction of the rifle as a primary weapon system will put the team at the leading edge of tactical capability. Training will be streamlined, eliminating redundant weapon systems thus allowing the team to focus on the mission v. maintaining multiple weapon skills. Six personnel were trained in October 2007 as instructors on the weapon system, associated optics, tactical deployment and close quarter defense skills. Instruction was provided by Blackwater, USA over a grueling seven day period. The newly trained instructors will train the entire team for three consecutive days in March 2008 to complete the transition.

One challenge faced by tactical teams, especially in light of terrorist tactics involves the potential threat caused by suicide bombers. Sixteen members of the team traveled to Playas, NM to attend week-long training specific to this threat. The training sponsored by the Department of Homeland Security and hosted by New Mexico Tech was very informative, realistic and provided valuable training to deal with this threat.

In 2007, SORT in conjunction with other special units, DRBA, DEMA and other agencies conducted a full scale mock exercise at the NCC Airport. The exercise was developed to test response skills for SWAT, EOD, Incident Command, EMS and other associated units required for a mass casualty, terrorist incident. DSP SORT was assigned missions to prevent a suicide bomber attack and resolve a hostage incident on a hijacked airliner. Due to the large responsibility and manpower required assistance was provided by New Castle County SWAT. Interoperability of tactical units is critical for these type incidents and was tested during this exercise. As a result, both units gained valuable experience in this arena, identified areas for training and developed a framework for success should we be faced with a similar situation.

The team in conjunction with the Explosive Ordnance Disposal (EOD) unit continued to develop and implement the explosive breaching program. Training was conducted with the entire team this year to introduce them to the technique and familiarize all team members in the use. The training proved invaluable when an explosive breach was required during an actual operation in 2006. The two teams were able to mesh as a unit and execute the breach flawlessly. Training continues to further enhance this capability.

Additionally, team members attended the 2006 National Tactical Officer Association (NTOA) conference in Los Angeles, CA, 2007 NTOA Conference in Milwaukee, WI, the 2006 International Breacher Conference in Tucson, AZ, the 2007 Breacher Conference in Memphis, TN, the 2006 Delaware Tactical Officer Conference (DTOA) in Wilmington, DE and the Mid-Atlantic Tactical Officer Association (MATOA) Conference in Aston, PA. During the DTOA conference, team members received training for bus assaults using methods developed by the Israeli military to combat terrorists. At the 2007 Breacher Conference Sgt. Chris Ennis and Sgt. Al Parton gave a presentation regarding techniques developed for porting passenger train windows. Sgt. Rob Kracyla and Cpl/3 Don Boulerville assisted by several team members provided practical instruction for active shooter response at the 2007 MATOA Conference. Newly assigned members of the team also completed the three-week Basic SWAT Course in Baltimore County, MD.

The team continued to provide support operations to the division at a tempo few can endure while maintaining high standards at their individual assignments. During 2006, the team achieved a new operational record with 126 operations. Since 2001 the Special Operations Response Team has deployed over 700 times on high-risk missions. The operational tempo of the team continues to rival that of full-time teams across the country with the anticipation of 2008 being no different. The training demands have also increased significantly with the introduction of advanced equipment and skill sets. The Special Operations Response Team will continue to react to the mission with enthusiasm, dedication and professionalism. First and foremost, the team will train and conduct operations to fulfill our motto:

“EVERYBODY IN...



EVERYBODY OUT...”

“To fight and conquer in one hundred battles is not the highest skill. To subdue the enemy with no fight at all is the highest skill.”

-Sun Tzu

Tactical Control Unit

Sergeant Alfred W. Parton, Jr.

The Tactical Control Unit (TCU) provides the Division with a specially trained response to the following: mass protest events, active civil disturbances, labor strikes, mass arrest events and support for specified Homeland Security details. During 2006, the 44 man unit underwent a restructuring to improve response capability, training and versatility. In addition to the unit's traditional role, the unit will provide specified support operations in of Delaware's Homeland Security initiatives.

During 2006, the unit deployed to provide a response to two mass protest events in Sussex County, provided security at the Delaware State University Homecoming event, supported the Special Operations Response Team with two large scale drug operations and security during an inmate execution. During one of the incidents in Sussex County the unit was forced to react to a volatile crowd. The unit deployed to provide a buffer between a group that was formed to protest the war in Iraq at a local serviceman's funeral and members of the community paying honor to the deceased soldier. As the crowd became inflamed, unit members reacted to the situation quickly and professionally to avoid a potential riot. The protest group was escorted from the area and as a result no one was injured.

During 2007, the unit deployed to provide security at the Delaware State University Homecoming event, supported the Special Operations Response Team with a large scale drug operation and security during a Mass Vaccination Event at Del Tech Community College in Stanton.

The deployment at Del Tech served as a valuable training tool in support of Delaware's Homeland Security initiatives and served as a dress rehearsal for future operations. The unit provided security as over 2,500 flu vaccinations were administered to the public. Working in rotating shifts the unit received high praise from officials at the event and brought credit to themselves and the Delaware State Police.

New equipment was purchased in 2007 and the unit anticipates an overhaul of all existing chemical and less lethal equipment. Additionally, selected team members will receive instructor certification in this arena. During 2008, more emphasis will be placed on operations in a chemical environment.

Training will be the key to success in 2008 with a broadened mission statement, newly assigned personnel and a condensed training schedule. Through dedication, devotion and professionalism the unit will meet the challenges and continue to provide the Division with a response to civil disturbance events if they occur.



Major Randall “RL” Hughes

Major Hughes currently serves as the Administrative Officer - Budget for the Delaware State Police. Major Hughes began his career with the State Police in 1985 and was promoted to the rank of Major and joined the Delaware State Police Executive Staff on November 1, 2003.

In his capacity as Administrative Officer, Major Hughes is tasked with the fiduciary responsibility and management of the Delaware State Police operating and capital budgets totaling approximately \$120,000,000.

Major Hughes directly oversees the operations of Fiscal Control, Purchasing and Supply, Transportation, Planning and Research, Building Maintenance, and the State Bureau of Identification. Prior to assuming the duties of the Administrative Officer, Major Hughes served as the Operations Officer for Kent and Sussex Counties.

Building Maintenance Section

Mr. Robert L. Zook

The Building Maintenance Section of the Delaware State Police is under the direction of Mr. Robert Zook and includes two other employees. His duties and functions include oversight and/or completion of minor repairs, as well as acting as project manager and quality control for capital improvements and construction projects at troops and facilities throughout the state. The following are just some of the many projects undertaken by this section over the past two years:

- New evidence buildings at Troops 4 and 7
- New emergency back-up generators at Troops 4, 6, 7, and 9
- New handicap accessible bathrooms as well as a ladies locker room at Troop 9
- Increased the holding cell security at Troop 1
- Remodeled the evidence room at Troop 6

The Building Maintenance Section looks forward to improving the operation of the Division with more improvements in the coming years.

Fiscal Control Section

Ms. Sandra L. Frazier

In conjunction with the Administrative Officer - Budget, the Fiscal Control Section assists in the overall development, management and administration of the division's budget within the framework of all prevailing state, federal, and divisional laws, rules, regulations and policies. Specifically, Fiscal Control insures compliance with all Generally Accepted Accounting Principles as promulgated by the Delaware Department of Finance and the Office of Management and Budget, pre-audits all financial obligations for the Division, ensures authenticity before processing, and ensures compliance with all purchasing procedures. The Fiscal Control Section is currently staffed with one Controller, one Senior Fiscal Administrative Officer, one Accountant and three Accounting Specialists.

The goal of the Fiscal Control Section is to provide efficient and professional financial services to the Division. To achieve this goal, members of the Section strive to 1) Pay all bills in a timely manner and in accordance with all prevailing state, departmental, divisional and federal laws, rules, regulations and policies, 2) Make recommendations to the Administrative Officer concerning the appropriate internal allocation of funds to the division's cost centers, 3) Provide expertise to the Executive Staff for the development of the division's annual budget, 4) Provide the Executive Staff with expertise in the determination of the fiscal impact of

various proposals, and 5) Coordinate the fiscal implementation of those proposals.

Members of the section continued to support the Delaware State Police Executive Staff in 2006 by developing cost estimates associated with the size and timing of recruit classes, advising senior management on the budgetary impact of increased overtime usage, and providing leadership in the development of an automated invoicing system for the division's Special Duty Program. In 2007 the section continued its support by assisting in the purchase of the Division's first twin-engine helicopter, developing cost proposals for implementation of the Adam Walsh Act, coordinating the implementation of a new Memorandum of Understanding with Sussex County regarding increased staffing for that county, and assisting Middletown in the formation of their police department.

Planning and Research Section

Captain Ralph H. Davis, III - 2006

Captain Ronald W. Hagan - 2007

During 2006/2007, the Delaware State Police Planning and Research Section continued to play an important role in the transformation of the division from a traditional, reactive police agency to an intelligence-led public service agency. Members of the section analyzed criminal and traffic related data and provided the resulting finding to members of the Delaware State Police Executive Staff and a variety of organizations within and without the Division. The information provided was used to make informed decisions regarding the allocation of human and material resources, budgetary requests and allocations, and policy decisions regarding the operation of the division.

The section continued to provide support to individual troops and sections and the division as a whole by facilitating events and meetings such as the Civilian Appreciation Breakfast, the Annual Awards Ceremony, the DSP Chaplain's Memorial, and the DSP Memorial Service. These events honor those who serve the citizens of the state of Delaware in an exemplary fashion and those who made the ultimate sacrifice in service to the state of Delaware. The section also facilitated the Troopers' Forum and the Sergeants' Forum. Both forums allowed the DSP Executive Staff to meet with those troopers who daily strive to accomplish the mission of the State Police and gain valuable input into the operation and future direction of the Division.

The members of the section continued to serve on a wide variety of councils and committees and serve the division by performing those functions not traditionally performed by other troops or sections. Members of the section responded to surveys from other law enforcement agencies, assisted with the development of policies related to homeland security and a potential pandemic influenza, and assisted with the development of an internal survey that will measure members' knowledge of the division's goals and objectives.

The Planning and Research Section is staffed by three sworn DSP members and one civilian DSP member. Ms. Tammy

Hyland, the sole DSP management/data analyst, is a seventeen-year member of the division who works closely with the division's Traffic Control Section and the Delaware Office of Highway Safety. Monthly, Ms. Hyland conducted analysis of traffic crash and enforcement data and provided information to members of both groups to aid in their efforts to make Delaware's roadways safer. Additionally, Ms. Hyland conducted monthly and annual analysis of troopers' activity and provided the resulting finding to the Delaware State Police Executive Staff to aid in their attempts to properly allocate staffing and to secure additional funding for employees or materials.

The troopers assigned to the section conducted research into law enforcement topics that would allow the division to provide better service to the citizens and visitors of the state and provide a safer work environment for Delaware troopers.

Some of the topics researched during 2006 & 2007 included; The Strategic Planning Process; Diversity; Pandemic Influenza; Immigrations; and the College, University and Law Enforcement Preparedness and Capabilities Review to name just a few.

The members of the Planning and Research Section played an integral role in the success of the Delaware State Police during 2006 and 2007 and eagerly await the challenges that will be presented to the Planning and Research Section in 2008 and beyond.

Purchasing and Supply Section Graphics Office

Ms. Lori Gooch - 2006

Ms. Kimberly Cuffee - 2007

The Purchasing and Supply Section meets the growing needs of the division's 958 employees. With a staff of three civilians, streamlined operations help staff members' complete responsibilities. The Purchasing and Supply Section's FY'07 budget of \$811,000 will purchase office supplies, uniforms, equipment, office furniture, flares, custodial supplies, first aid supplies, copiers, printing, lawn care, code manuals, etc. Additional responsibilities include approving purchases to ensure they meet the state purchasing laws, the implementation of contracts through the formal bid process; maintain the VISA purchasing card and reconciling/maintaining accurate budget information.

Municipal departments are also dependent on the section for their form needs, ticket orders, and code manual orders. This allows the division and municipal departments to receive better pricing on these items with limited budgets.

The Purchasing Administrator also has the responsibility of managing the 1122 Counter-Drug Activity Program, which allows state and local police departments to purchase from GSA Federal Contracts. This duty is an appointment by the Governor's Office to assist all law enforcement agencies in the state of Delaware with making GSA purchases. The cost savings from this program is proving to be beneficial to law enforcement agencies with limited budgets.

Included in the section is the Graphics Office, staffed by one civilian employee. The graphic artist has an extensive design background bringing better quality to printing requests for the division. The 2004 Annual Report was the first year the division's graphic artist designed the entire project and continues to complete this project.

State Bureau of Identification

Captain Galen M. Purcell

Captain Galen M. Purcell serves as the Director of the State Bureau of Identification (SBI). Ms. Sharon Emerson serves as the Assistant Director. Sergeant Benjamin L. Nefosky serves as the Officer in Charge of the Firearms Transaction Approval Program (FTAP). Sergeant Thomas F. Carver serves as the Officer in Charge of the Sex Offender Registry. Sergeant Donna Simpson serves as the Officer in Charge of the Detective Licensing Section. SBI provides the state with a central repository for the collection and accurate organization of criminal arrest records, crime reports, and missing person reports. The director, along with a civilian staff of forty-nine people work in the following separate but interrelated sections; Fingerprint Identification Section, Criminal History Section, Quality Control Section, Detective Licensing Section, and the Sex Offender/Firearms Transaction and Approval Section.

Mr. Russell McNatt supervises the Fingerprint Section, which is responsible for maintaining fingerprint records on people who have been criminally arrested and for people who are applicants for various types of employment requiring criminal history checks. During the previous two year period, the section processed over 154,000 print cards. The section continues to process critical latent examinations revealing the identity of suspects who have committed many serious crimes leading to their arrest and conviction. Other police agencies frequently call upon this section to process evidence related to criminal matters. The section received and installed a new Automated Fingerprint Identification System (AFIS) in June of 2006, which was a significant upgrade allowing for the capture and comparisons of palm prints for criminal investigative purposes. The AFIS, a central system of fingerprint storage for comparison and identification purposes, is critical to the law enforcement community in Delaware. In 2007, all municipal police agencies throughout Delaware received new Livescan Automated Fingerprint machines which are interfaced with the AFIS System at SBI for electronic submission of fingerprints.

Ms. Teresa Jones is the supervisor of the Criminal History Section. This section is responsible for fingerprinting citizens and completing criminal history background checks for employment and/or other purposes. The section processed over 81,000 requests for criminal histories over this two year period. Additional duties include processing pardons and court ordered expungements.

Sergeant Thomas F. Carver supervises the Sex Offender Registry (SOR). The SOR is responsible for registering and tracking sex

offenders as required by the Delaware Sex Offender Registry Law (Megan's Law). In November and December of 2006, the DSP formed a sex offender tracking task force to identify and arrest offenders who had not properly verified their address according to Delaware law. Fifteen troopers and three civilian personnel were assigned to the task force, resulting in 29 arrests for failure to properly re-register, as well as numerous other subjects properly verified as a result of the initiative. In 2007, the sex offender task force became permanent, with four detectives assigned to the unit. There were 70 arrests of sex offenders made by the unit in 2007.

The Firearms Transaction Approval Program (FTAP) falls under Sergeant Benjamin Nefosky. This function was established as a result of the Brady Law, which became effective on February 28, 1994. FTAP consists of four criminal history employees who respond to dealer inquiries for state background checks, which yield an approval or denial for the purchase of a weapon. There were 21,304 transactions processed, resulting in 711 denials of firearms purchases.

Ms. Renee Rigby supervises the Quality Control Section. This section was responsible for the quality assurance reviews of over 100,000 crime reports in 2006 and 2007. The section reviews reports submitted by police agencies throughout the state ensuring proper coding for reporting purposes to the Federal Bureau of Investigation. Once this section has completed their review, incidents are then officially counted as a criminal occurrence for statistical and crime tracking purposes.

The Detective Licensing Section is supervised by Sergeant Donna Simpson and one civilian licensing specialist who are responsible for the licensing and regulation of the following industries; private security agencies and their employees, private investigative agencies and their employees, security systems and protective services agencies and their employees, non-state constables, and bail enforcement agents.

Ms. Sandra Warden supervises SBI North that consists of three civilian employees providing fingerprinting services to customers desiring criminal history checks, processing of security personnel, and registering change of address for sex offenders in New Castle County. SBI North is located off the lobby of Troop 2 in Glasgow and fingerprinted 25,767 customers over the past two years.

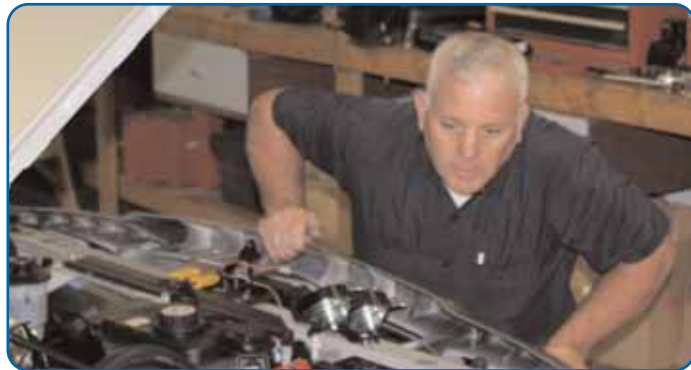
Transportation Section

Mr. Fred M. Thistlewood

The Delaware State Police Transportation Section is headed by Fleet Manager Fred Thistlewood and supported by thirteen mechanics assigned to Headquarters and troops throughout the state and one administrative assistant.

Responsibilities of the transportation section include repairs and preventative maintenance to over 850 divisional vehicles insuring safe and dependable vehicles for all personnel. The Transportation Section is also responsible for maintaining a cost

center budget to fund parts and repairs for all vehicles. The staff of the section is also responsible for the purchase, and the disbursement and deployment of all divisional vehicles, as well as deactivation of vehicles that are old or damaged and not cost effective for repair.



Mike Hamilton, Automotive Supervisor at Headquarters, assesses a vehicle for maintenance.



Major Harry W. Downes, Jr.

A twenty-five year veteran of the Delaware State Police, Major Downes was promoted to the rank of Major on October 1, 2005 and assumed the duties of Administrative Officer - Human Resources and Training. In that capacity, Major Downes is responsible for the operations of the Human Resources Section and the Training

Academy. Major Downes also oversees the operations of the Victim Services Section and Traffic Section.

Prior to his appointment to the Delaware State Police Executive Staff, Major Downes served as the Delaware State Police Director of Training and the Director of the Delaware State Police Domestic Violence Unit.

Human Resources Section

Captain Timothy Winstead - 2006

Captain Monroe B. Hudson, Jr. - 2007

Under the leadership of Captain Monroe B. Hudson Jr., the Human Resources Office is comprised of 13 civilian employees and four troopers. In addition to other duties, the Human Resources Office performs: recruiting and selection of troopers and civilian employees, collective bargaining and contract negotiating with the Delaware State Troopers Association and Communications Workers of America, overseeing Affirmative Action and Equal Employment Opportunity, facilitating employee assistance programs, developing and administering promotion-

al processes, managing career development, educating about health and wellness programs, administering payroll and benefits, processing worker's compensation claims, tracking leave, and accounting for overtime. A summary of a few of the significant accomplishments of 2006 and 2007 follows:

The Human Resources Office oversaw the recruitment and selection of the 77th, 78th and 79th Delaware State Police Recruit Classes. Nearly 2,000 applicants competed in a rigorous pre-employment selection process. The trooper recruit selection process included a written examination, an oral board examination, physical fitness assessment, polygraph examination, background investigation, medical screening, and psychological testing. All of this was done with assistance from troopers in patrol and investigative troops. The selection process for all three recruit classes culminated with the appointment of 54 candidates to the position of Recruit Trooper. In September of 2007, at the conclusion of the selection process for the 79th Recruit Class, the Delaware State Police sworn ranks grew to 680, a record high for the Delaware State Police.

In addition to hiring Recruit Troopers, the Human Resources Office also oversaw the recruitment and selection of 18 Cadets. Created in 1998, the Cadet Program empowers Delaware college students to work part-time in uniform enforcing fire lane and handicapped parking violations. The program also gives cadets an excellent opportunity to explore a future career as a Delaware State Police trooper through assisting in large-scale public events like the State Fair, NASCAR races and holiday crime prevention initiatives. Mentoring young adults from the community, the Cadet Program has proven to be an excellent recruitment tool as two more prior Cadets joined the sworn ranks of the State Police in 2007.

Knowing that recruiting is everyone's job at DSP, the Human Resource Office relies upon assistance from the troops. Annually, the Human Resources Office awards Trooper Recruiters for their contribution to the agency, participating in recruiting and selection events while working in full-time assignments elsewhere in the division. Corporal Dermot Alexander and Corporal Angela Garnsey earned the distinguished "2006 Trooper Recruiter of the Year" Award, and Corporal Rickey Hargis was the "2007 Trooper Recruiter of the Year."

In 2006, the Human Resources Office developed several tools to improve the selection of qualified candidates and improve employee retention. The Human Resources Office and the Communications Section implemented new computerized testing software to screen applicants for the position of Telecommunications Specialist (911 dispatcher). The pre-employment software measures whether an applicant has the knowledge, skills, and abilities necessary to perform the essential job functions of a Telecommunications Specialist. To better acclimate new employees to a paramilitary work environment, the HR Office created a mandatory Civilian Orientation Program. This orientation reviews DSP's organizational structure, provides ethics and sexual harassment prevention training, and explains drug testing policies and procedures.

As we move forward into 2008, the Human Resources Office remains committed to providing fairness, consistency, and quality service to DSP employees and to the public.

Traffic Section

Lieutenant Michael Berry - 2006

Lieutenant Mark Collender - 2007

The Traffic Section is responsible for the planning, analysis, monitoring, and coordination of the agency's traffic activities. Housed at the Headquarters complex, the Traffic Section includes two uniformed troopers and six civilian employees. The section provides data entry for Delaware State Police traffic summonses, fulfills insurance company requests for reports, and is charged with the testing and purchasing of traffic-related equipment. Other functions under the purview of the Traffic Section are the Truck Enforcement Unit (TEU), Motor Carrier Safety Assistance Program (MCSAP), the Electronic Red Light Safety Program (ERLSP), as well as the management of traffic safety grants provided through the Office of Highway Safety.

In both 2006 and 2007, the State Police continued to participate in regional and national campaigns such as "Click It or Ticket," "Checkpoint Strikeforce," and "CARE," as well as numerous other traffic enforcement initiatives. These campaigns and initiatives were coordinated through the Traffic Section and targeted some of the primary causes of crashes and fatalities on our roadways such as impaired driving, aggressive driving, and seat belt use. In 2006, troopers made a total of 144,736 traffic arrests, which was a 10% increase over 2005. In 2006 DUI enforcement by the Division rose 20%, with troopers making a total of 4,230 arrests for driving under the influence. For 2007, the State Police maintained this strong enforcement effort by making 4,243 driving under the influence arrests. Aggressive driving related arrests increased 14% in 2006 to 64,864. In 2007, there was an additional 3% increase in aggressive driving related arrests, with 66,530 arrests made. Statewide, seat belt compliance continues to improve with a compliance rate of 87% for 2007. The compliance rate in 2006 was 86% and in 2005, it was 85%. There were 9,161 seat belt violation arrests under the primary law and over 16,000 seat belt assessments were also issued for 2006. For 2007, the State Police made 8,714 seat belt violation arrests under the primary law and over 14,000 seat belt assessments.

There are ten intersections monitored by red light cameras within the State Police jurisdiction. For 2006, a total of 30,884 citations were issued under this program for red light violations at these intersections. In 2007, there were a total of 25,504 citations issued. Fine totals for 2006 were \$2,201,250, with \$1,791,910 collected and \$409,340 outstanding. Fine totals for 2007 were \$1,808,505, with \$1,535,589 collected, and \$272,961 outstanding. Based on a 2006 study conducted by the Delaware Department of Transportation, since implementing the program in April of 2004, 16 of 20 intersections statewide have experienced a decrease in total crashes.

Another component of the Traffic Section is the Commercial Vehicle Enforcement Unit, currently under the supervision of Sergeant Philip Strohm. This unit consists of two sub-units, MCSAP and TEU, both operating out of the Blackbird Weigh Station. The TEU and MCSAP units consist of eleven uniform troopers and three civilian employees. The primary mission of the MCSAP is to reduce the number of commercial vehicle related crashes that take place within the state. The MCSAP unit conducts; traffic enforcement targeting commercial motor vehicles, driver and vehicle inspections of commercial motor vehicles, as well as public education and safety awareness programs.

The TEU primarily enforces the state's size and weight laws. Unit members operate the truck scales at the Blackbird Weigh Station as well as conduct weight enforcement activities using portable scales throughout the state. TEU members are also trained and certified to inspect commercial vehicles to ensure they are in safe operating condition.

In 2006, members of the Commercial Vehicle Enforcement Unit conducted 4,892 commercial vehicle and operator inspections, and 7,068 trucks were weighed. Of the trucks and drivers inspected, 20% percent of the trucks and 13% of the drivers were declared out of service. For 2007, 4,677 commercial vehicles and operators were inspected, with 25% of the trucks and 11% of the drivers declared out of service. There were 10,408 trucks weighed in 2007. The unit made 1,237 arrests for dangerous moving violations by truck drivers in 2006 and 1,066 arrests in 2007. In 2006 the unit made 3,894 other arrests, including arrests for violations such as overweight, improper equipment, federal motor carrier regulation offenses, and seat belt violations. For 2007, the unit made 4,255 such arrests. (The activity reported for the Commercial Vehicle Enforcement Unit is based on federal fiscal year data)

The civilian staff of the Traffic Section are exemplary employees dedicated to the overall mission of the Traffic Section. For 2006, in addition to the entry of over 107,000 traffic citations, staff members entered and checked for quality control over 7,200 crash reports. The civilian members of the Traffic Section also processed approximately 19,000 requests for crash report copies from insurance companies and others in 2006. With the statewide implementation of an electronic crash report and electronic ticket in 2007, the need for manual entry of crash data has been eliminated and the number of traffic citations that require manual entry has been reduced by more than two thirds. Over 14,000 requests for copies of crash reports were processed by the section in 2007.

The Traffic Section will continue to be proactive in its mission to decrease injuries and deaths related to traffic crashes on Delaware highways in 2008 by continuing successful programs, initiating new programs, improving crash data collection and assessment capabilities, developing the staff, recognizing accomplishments, and mentoring young people interested in the law enforcement field. The members of the Traffic Section will continue to equip and train troopers across the state with the knowledge and tools necessary to assist in accomplishing the mission of the Division of State Police.

Critical Incident Stress Management Team

Captain John A. Yeomans

The Delaware State Police Critical Incident Stress Management Team continued to provide valuable services to the men and women of the division following various critical incidents throughout the state in 2006 and 2007. The focus of the team is to minimize the harmful effects of job stress, particularly in crisis or emergency situations. The highest priority of the team is to maintain strict confidentiality and to respect the feelings of the individuals involved.

The Delaware State Police CISM team is led by Captain John A. Yeomans who serves as the team coordinator. He is assisted by the team leader, Captain Ronald Hagan. In 2006 and 2007 the team strengthened its relationship within the Division of State Police as well as other outside agencies. These relationships were enhanced through quality and confidential debriefings. The team provided several debriefings to outside law enforcement agencies and in two instances to other state agencies who suffered the tragic loss of a fellow employee in a fatal crash. The team also saw two years which included several police shootings where deadly force was used by police officers. The team responded and provided debriefings for those officers involved, co-workers, and in some instances to their families.

The team continued to work closely with the First State CISM team by working on joint training opportunities with Dr. Ellen Marshall. Dr. Marshall serves as a full time Criminal Justice professor at Delaware Technical and Community College in Georgetown, Delaware. In 2006, Dr. Marshall received train-the-trainer instruction from the International Critical Incident Stress Foundation for Individual Crisis and Peer Support. Dr. Marshall was also published in the Florida Highway Patrol Journal for work she has done in the area of critical incident stress management and psychological trauma management.

The team presently consists of 26 sworn and civilian members who have received training endorsed by the International Critical Incident Stress Foundation. In 2007 one member has received certification as an instructor in Law Enforcement Perspectives of Critical Incident Stress Management. In 2006, the team was strengthened by enhancing its relationship by partnering with the Division's Victims Services Division led by Director Ms. Debbie Reed. This relationship continued to grow in 2007 with Victim Services personnel working side by side with CISM team members following critical incidents.

In 2006, the DSP and First State teams received continued training funds from the General Assembly. Representative Bruce Ennis sponsored funding to assist the team in its continual training needs. In 2007 funding to assist the team with those endeavors was provided through a State Law Enforcement Assistance Fund.

In the spring of 2006, the DSP CISM and First State teams co-sponsored training in Dover, Delaware that included instruction from nationally recognized experts in the field of critical incident stress management.

Training Academy

Captain Elizabeth E. Shamany - 2006

Captain Ralph H. Davis, III - 2007

In 2006 the Delaware State Police Training Academy was commanded by Captain Elizabeth E. Shamany. Lt. Ronald Hagan served as the Assistant Director of Training. In February 2007 Captain Shamany retired from the Division after 27 years of service. Lt Hagan served as the Acting Director of Training until his promotion to the rank of Captain and subsequent transfer to the Delaware State Police Planning and Research Section. On April 1, 2007, Captain Ralph Davis and Lieutenant Michael Reader joined Lieutenant Michael Berry, who transferred to the Training Academy in March of 2007, as the Training Academy command staff.

In addition to recruit training the Academy command staff oversees mandatory and elective in-service training, the Firearms Training Unit, the K9 Training Unit, and the Domestic Violence Policy and Training Unit. The Academy director also serves as the administrator of the Delaware Council on Police Training and is assisted in this endeavor by an Academy Administrative Assistant. The Training Academy is staffed by three non-sworn DSP employees and thirteen Troopers.

The Delaware State Police Training Academy is recognized as one of the premier law enforcement training sites in the United States. The Training Academy continues in its pursuit to prepare each recruit with the knowledge, skills, and abilities necessary to carry out their law enforcement duties. New training in 2006 was the "Leadership Development Series". This training series affords each recruit the opportunity to receive valuable leadership training from highly skilled state police professionals. Each series focuses on a different topic germane to current trends in law enforcement. Overall, recruits receive over 1,000 hours of classroom instruction, including state and federal laws, firearms, technology, and self-defense. During 2006 and 2007 the academy staff provided training to five recruit classes comprised of 82 state police recruits and 93 municipal recruits.

Academy staff members also conducted basic patrol, explosives, and narcotics training and monthly update canine training for DSP K9 teams and teams from allied police agencies. Members of the Academy's Firearms Training Unit provided basic recruit firearms training to recruits attending the DSP Training Academy as well as mandated recertification training to all incumbent members of the DSP. The Domestic Violence Training and Policy Coordinator continued to provide training related to domestic violence to all Delaware police agencies as well as serve as the division's primary grant monitor.

The academy staff also facilitated 132 elective in-service classes during the time period, which provide law enforcement related training to 2,403 sworn and non-sworn members of the law enforcement community. The academy utilized the specialized services of both in house and guest instructors who graciously donated their time and expertise in the effort to provide the most knowledgeable practitioners in their various fields of expertise.

These courses are offered to federal, state, and local law enforcement agencies. Course curriculum is continually changing and the events of September 11, 2001 created challenges for the public safety sector. The Delaware State Police Training Academy shall endeavor to seek new and unique ways to serve the criminal justice community.

The Delaware State Police Training Academy continues in its pursuit of excellence to train and prepare today's police recruit for the many challenges they will face in the 21st century. The demands and rigors of today's policing necessitate training capable of meeting the needs of keeping officers abreast of changes and expected standards of service. The Academy is dedicated to ensuring all officers within its area of operation will have the best training available.

Canine Division

Cpl./3 Brian Anderson - 2006

Cpl./3 Joseph Gardner - 2006 - Present

Cpl./2 Mark Windsor - 2007

The Delaware State Police Canine Division, in 2006, continued to fall under the supervision of trainers Cpl/3 Brian Anderson and Cpl/3 Joseph Gardner. At the close of the year, 25 patrol teams and 2 single purpose teams were working throughout the state. Four of those teams are cross-trained for narcotic detection and 14 are cross-trained for explosive detection. Five DSP patrol teams and 3 Municipal teams were trained and certified during the 12 week Explosive Detection Class in the spring. Four new DSP handlers, and their canine partners, were trained and certified during the 12-week Patrol Certification Course in the fall. In addition, the training staff continued to conduct monthly in-service training with current DSP canine teams and 10 municipal teams.



Several large-scale operations involving multiple canine teams are undertaken annually. Among these missions are the State Fair and two Nascar Races. The staff also served as the contact point for a joint operation with Amtrak. The Canine Division received an Explosive safety course by our own EOD unit and a Terrorism Class instructed by the DSP intelligence unit. The Canine

Division took advantage of several training opportunities offered by outside agencies as well. All explosive teams trained with the FBI and ATF on new explosive odors provided by those agencies.

In 2007 the unit fell under the supervision of trainers Cpl/3 Joseph Gardner, and Cpl/2 Mark Windsor. At the close of the year, 27 patrol teams and 2 single purpose teams were working throughout the state. Seven of those teams are cross-trained for narcotic detection and 11 are cross-trained for explosive detection. Three DSP patrol teams and 2 Municipal teams were trained and certified during the 10 week Narcotic Detection Class in the spring. Four new DSP handlers and 2 municipal handlers were trained and certified during the 12-week Patrol Certification Course in the fall. The unit also began training a single purpose Narcotics K-9 for Harrington PD. As always, the training staff continued to conduct monthly in-service training with the current DSP canine teams and 12 municipal teams.



The Canine Division recorded 64 criminal apprehensions in 2007 down from 79 in 2006. These apprehensions resulted in 697 criminal charges being filed in this two year period. Many of the apprehensions occurred as a result of the suspect's surrender prior to a bite, greatly reducing the trooper's chance of injury, as well as the suspect's chance of injury.

Domestic Violence Unit

Sergeant Randy Fisher

The Delaware State Police Domestic Violence Unit was established in December 1996. The Domestic Violence Unit members are staffed at each of the three criminal investigation troops. Sergeant John Maher is in charge of the unit at Troop 2, Sergeant Michael Cosgrove at Troop 3, and Sergeant Daniel Sponaule at Troop 4.

The units are under the direction of the Domestic Violence Policy/Training Coordinator, Sergeant Randy Fisher, who is assigned to Headquarters. The criminal investigation unit administrators supervise daily investigative functions and personnel issues for unit members at their troops. Unit members are available 24 hours a day to respond to critical or complicated cases.

The primary objective of the unit is to review domestic incidents investigated by patrol officers to identify relationships at risk. The unit investigates serious domestic violence cases, conducts follow-up investigations, makes appropriate referrals to advocates, and promotes victim awareness of domestic violence.

The Domestic Violence Unit Coordinator collaborates with the Victim Services Unit, the Attorney General's Office, the

Delaware Division of Probation and Parole, the Domestic Violence Coordinating Council, the Delaware Coalition Against Domestic Violence, and other advocacy groups to ensure the safety of all involved and hold the offender accountable. The coordinator is also responsible for instructing recruits, providing in-service training on domestic violence, and developing policy to ensure victim safety. Unit members also serve on multi-disciplinary committees to address issues of domestic violence fatalities, legislation, training, and child protection.

In 2007, the Domestic Violence Unit was awarded a federal grant to train law enforcement officers both in state and out of state. In December two one day trainings were attended by over 160 law enforcement officers on the topic of self defense/predominant aggressor and agency collaboration. Four officers also attended national training in Florida on the topic of domestic violence.

The Domestic Violence Unit along with the Victim Services Unit held the Fourth Annual Domestic Violence Awareness Motorcycle Ride on May 5, 2007. Over 200 riders participated in the event.

During 2007, the Domestic Violence Unit received over 10,000 combined cases of criminal and non-criminal domestic incidents statewide for review, follow-up and referral.

Victim Services Section

Ms. Debra M. Reed

The Victim Services Section is responsible for providing quality service to the citizens of Delaware, as well as visitors to our state, who may become a victim of crime or to those who have lost a loved one due to a sudden tragic death. The service may be in the form of crisis intervention, information, and/or referrals. The involvement of Section members extends to all cases within the Delaware State Police jurisdiction as well as to over 35 other municipal departments throughout the state (Delaware Victim Center). The unit provides services to over 3,000 clients each year. All cases are provided with contact for up to one year.

In 2006, the unit welcomed three new employees. Karen Davis was hired to fill a vacancy at Troop 9 in Odessa to assist clients in the southern New Castle and northern Kent Counties. Ms. Davis is new to Delaware. She previously worked with crime victims in New Jersey and comes to us with extensive knowledge and experience working in the victim services field.

Jennifer Butler is working out of Troop 5 in Bridgeville. Ms. Butler also gained valuable experience prior to joining the unit while she was employed by the Department of Justice assisting crime victims. Jennifer was a member of a team from Delaware who traveled to Mississippi to work in Disaster Relief Centers in the aftermath of Hurricane Katrina.

Finally, Eunice Mercado was hired for a vacancy at the Troop 2 location in the Newark area. Ms. Mercado is the first bilingual

advocate for the unit. She has provided a tremendous amount of support and expertise to crime victims as well as police officers who are assisting Spanish speaking clients. Ms. Mercado constantly goes above and beyond the responsibilities for this position due to the language barriers that exist.



In 2007, our unit welcomed two new employees. Veronica (Roni) Colombo was hired to fill a vacancy at Troop 9 in Odessa to assist clients in the Southern New Castle and Northern Kent Counties. Ms. Colombo worked for several years at the Ferris School in New Castle County before joining our staff.

Corrie Schmitt was a probation officer in New Castle County and has a strong background in dealing with domestic violence victims. She was hired to work out of Troop 6 and has recently relocated to Troop 2.

Each new employee is a tremendous asset to the current Victim Services staff as well as the Division of State Police as a whole. The unit is under the Direction of Debra Reed. Other unit members include Brenda Unruh, Terri Lang and Peggy Sutherland. This year, both Debra Reed and Terri Lang celebrated twenty years of state employment at the annual civilian appreciation day.

The Victim Specialists are in an “on call rotation” to respond to requests for service 24 hours a day. The unit also operates a 24-hour toll free hotline. The Specialists are available to respond to crime scenes, hospitals, homes, court hearings, and/or to provide support by telephone. In addition to the civilian staff, approximately 25 sworn members of the division are trained to assist with victim service “call outs” throughout the state.

The unit continues to be actively involved in such initiatives as the Victims’ Rights Task Force, Domestic Violence Task Force, Fatal Incident Review Board, Domestic Violence Advocacy Board as well as many others. Members of the unit are also involved in providing training to the DSP academy, schools, hospitals, businesses, and other outside agencies.

The unit is very actively involved in planning a victims’ rights candlelight vigil each year. The event is a tribute to honor crime victims as well as to remember those who have lost their lives to a violent crime.

Members of the Victim Service Section continue to be very dedicated to providing quality service and support to crime victims as well as guidance to police or outside agencies.

For information or assistance regarding victim services, you can call 1-800-VICTIM-1 (1-800-842-8461).



2006 At A Glance

Troop 1 (Patrol)

Complaints	16,597
NPR	9,663
Traffic Arrests	13,539
DUI Arrests	450
Criminal Arrests	3,031
Officers	35

Troop 2 (Patrol)

Complaints	23,928
NPR	14,873
Traffic Arrests	16,355
DUI Arrests	585
Criminal Arrests	3,690
Officers	43

Troop 2 (Criminal)

Complaints	1,340
Follow-ups	750
Criminal Arrests	2,153
Clearances	967
Officers	24

Troop 3 (Patrol)

Complaints	22,665
NPR	11,735
Traffic Arrests	15,208
DUI Arrests	537
Criminal Arrests	4,083
Officers	46

Troop 3 (Criminal)

Complaints	1,538
Follow-ups	792
Criminal Arrests	5,027
Clearances	1,107
Officers	13

Troop 4 (Patrol)

Complaints	12,031
NPR	5,648
Traffic Arrests	10,035
DUI Arrests	476
Criminal Arrests	2,415
Officers	32

Troop 4 (Criminal)

Complaints	1,647
Follow-ups	935
Criminal Arrests	5,401
Clearances	1,242
Officers	21

Troop 5 (Patrol)

Complaints	14,053
NPR	5,818
Traffic Arrests	14,724
DUI Arrests	495
Criminal Arrests	3,253
Officers	35

Troop 6 (Patrol)

Complaints	24,948
NPR	14,772
Traffic Arrests	13,718
DUI Arrests	517
Criminal Arrests	2,981
Officers	46

Troop 7 (Patrol)

Complaints	19,681
NPR	10,116
Traffic Arrests	18,179
DUI Arrests	710
Criminal Arrests	4,739
Officers	41

Troop 9 (Patrol)

Complaints	10,062
NPR	6,058
Traffic Arrests	14,719
DUI Arrests	317
Criminal Arrests	1,653
Officers	30

Patrol Troops Total

Complaints	143,965
NPR	78,683
Traffic Arrests	116,477
DUI Arrests	4,087
Criminal Arrests	25,845
Officers	308

Criminal Troops Total

Complaints	4,525
Follow-ups	2,477
Criminal Arrests	12,581
Clearances	3,316
Officers	58

**** Source: Activity Sheets.
Statistics for criminal troops represent detectives only.

Number of officers for criminal represents detectives only.

Number of officers at patrol troops represent patrol officers only.

2007 At A Glance

Troop 1 (Patrol)

Complaints	17,801
NPR	10,676
Traffic Arrests	14,815
DUI Arrests	511
Criminal Arrests	4,062
Officers	39

Troop 2 (Patrol)

Complaints	23,129
NPR	14,695
Traffic Arrests	17,165
DUI Arrests	622
Criminal Arrests	3,228
Officers	45

Troop 2 (Criminal)

Complaints	1,627
Follow-ups	902
Criminal Arrests	1,855
Clearances	1,133
Officers	25

Troop 3 (Patrol)

Complaints	23,820
NPR	12,302
Traffic Arrests	16,835
DUI Arrests	539
Criminal Arrests	4,287
Officers	47

Troop 3 (Criminal)

Complaints	1,489
Follow-ups	809
Criminal Arrests	4,647
Clearances	1,273
Officers	15

Troop 4 (Patrol)

Complaints	12,325
NPR	5,676
Traffic Arrests	11,277
DUI Arrests	452
Criminal Arrests	1,974
Officers	31

Troop 4 (Criminal)

Complaints	1,686
Follow-ups	865
Criminal Arrests	5,792
Clearances	1,255
Officers	22

Troop 5 (Patrol)

Complaints	14,796
NPR	5,930
Traffic Arrests	14,291
DUI Arrests	496
Criminal Arrests	3,515
Officers	35

Troop 6 (Patrol)

Complaints	24,066
NPR	14,273
Traffic Arrests	14,201
DUI Arrests	517
Criminal Arrests	3,305
Officers	44

Troop 7 (Patrol)

Complaints	18,984
NPR	10,036
Traffic Arrests	17,049
DUI Arrests	645
Criminal Arrests	3,890
Officers	40

Troop 9 (Patrol)

Complaints	10,575
NPR	6,380
Traffic Arrests	14,669
DUI Arrests	303
Criminal Arrests	1,838
Officers	31

Patrol Troops Total

Complaints	145,496
NPR	79,968
Traffic Arrests	120,302
DUI Arrests	4,085
Criminal Arrests	26,099
Officers	312

Criminal Troops Total

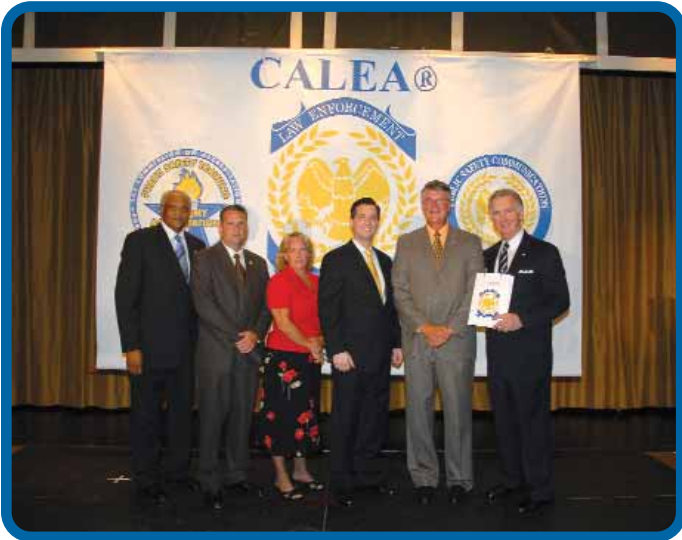
Complaints	4,802
Follow-ups	2,576
Criminal Arrests	12,294
Clearances	3,661
Officers	62

**** Source: Activity Sheets.
Statistics for criminal troops represent detectives only.

Number of officers for criminal represents detectives only.

Number of officers at patrol troops represent patrol officers only.

Commission of Law Enforcement Accreditation (CALEA)



In November of 2007 Governor Ruth Ann Minner read, and presented, Colonel Thomas F. Mac Leish with a proclamation recognizing the State Police for achieving their second Meritorious Re-Accreditation Award.

The Delaware State Police received this esteemed honor from the Commission on Law Enforcement Accreditation (CALEA) on July 24, 2007. The award culminates a week-long review, by a national team of assessors, of the agencies policies, procedures, files, rules and regulations. In addition to the review, the assessors conducted on site inspections of State Police facilities, conducted interviews with staff members, fielded comments from the citizenry of Delaware and completed ride alongs with Troopers in the field.

“Our state troopers and civilian support staff work hard every day to serve the people of our state, and I’m proud that their commitment and dedication has been recognized through this award,” Governor Ruth Ann Minner said. “I cannot thank the men and women of our Delaware State Police enough for their tireless efforts to protect and serve the people of Delaware.”

Colonel Thomas F. Mac Leish, Superintendent of the Delaware State Police said, “To be recognized as a model agency for our progressive and professional style of policing is very rewarding. It only benefits the citizens of this great state to have a law enforcement agency that strives to be exemplary in every facet of what they do.”

Secretary David Mitchell of the Department of Safety and Homeland Security said, “I am very proud of the Division of State Police for the diligence and focus that was necessary to achieve such an accomplishment. It does not stop here. We look forward to the next accreditation process as we always welcome the opportunity to showcase our skilled, dedicated and innovative police force.”

The Commission of Law Enforcement Accreditation advises that only 607, or 3.39%, of law enforcement agencies nationally are accredited, of which only 16 are state police or highway patrol agencies.

In Delaware, the State Police is one of seven agencies accredited. The DSP was initially accredited on July 24, 1988 and has continued to meet the stringent criteria that consist of approximately 1,600 standards. Every three years, the DSP is required to demonstrate to the commission that these standards are met daily.



2006 Delaware State Police Trooper of the Year - Detective Vincent H. Clemons



On Friday, April 28, 2007, Colonel Thomas F. Mac Leish announced the 2006 Delaware State Police Trooper of the Year. The award was presented to Detective Vincent H. Clemons of Troop 2 Criminal Investigation Unit at the 2007 Annual Awards Ceremony held at the Dover Downs Hotel. Detective Clemons is a distinguished and decorated trooper who began his law enforcement career with the Wilmington Police Department in 1990. After six years of serving the citizens of Wilmington, Detective Clemons joined the Delaware State Police in March 1996. Since becoming a trooper, he quickly excelled in his duties and as a result was transferred into the Special Investigations Unit in April 2000.

As a detective, he has conducted over 500 felony drug investigations, wrote and executed more than 150 search warrants, authored 13 interception of wire communication orders and seized more than 14,000 grams of cocaine; 67,800 MDMA pills; and \$500,000 currency. Detective Clemons was nominated for Trooper of the Year in 2003 and 2004 and has been the recipient of 12 Exceptional Performance Awards, a Life Saving Award and a Superintendent's Award. In addition to these accolades, Detective Clemons served as an Assistant Supervisor for the Special Investigations Unit.

Detective Clemons was also recognized for his service to the citizens of this state for an incident in which he was instrumental in capturing three suspects who committed an armed robbery in Middletown. On Saturday, July 15, while off duty, Detective Clemons observed three suspicious subjects in the area of the Great Wall Chinese Restaurant located in Middletown. While walking to his vehicle, he observed a subject standing on the sidewalk next to an adjacent business, who had a bulge in his waistband. Detective Clemons entered his personal vehicle, drove across the street, and established surveillance on the businesses.

This same subject pulled a mask over his head and robbed the Great Wall Restaurant. The suspect fled in a vehicle occupied by two other subjects. Detective Clemons called the police and asked for assistance. He followed the vehicle, observed one of

the suspects exit the vehicle, and throw an unknown object, possibly the handgun, into the Delaware River. This suspect then fled on foot. Detective Clemons continued following the suspect vehicle until additional police personnel arrived and stopped the vehicle. The two suspects in the vehicle were taken into custody and subsequently provided investigators with the identity of the third suspect. All subjects were arrested for the Armed Robbery.

During his acceptance speech, Detective Clemons expressed his gratitude for being selected as the 2006 Trooper of the Year and commended all of the other nominees for their outstanding accomplishments. Detective Clemons acknowledged the sacrifice his family has made and expressed his gratitude for their support throughout his career. He referenced several co-workers and leaders within the agency and thanked them for all their support and help.

The entire Executive Staff is proud and honored to have Detective Vincent H. Clemons represent the Delaware State Police as the Trooper of the Year for 2006.



** The 2007 Trooper of the Year will be announced in May 2008.

2006 Delaware State Police Civilian of the Year - Barbara Drake



The Superintendent of the Delaware State Police, Colonel Thomas F. Mac Leish, announced the 2006 Civilian of the Year during a ceremony at Dover Downs Hotel & Conference Center, Friday, November 17, 2006.

Barbara A. Drake, of Lewes, was named the 28th recipient of the Civilian of the Year award.

Ms. Drake is an administrative specialist assigned to Troop 7 who has been employed with the state police since 1984. "She has a reputation for being an employee devoted to the Division and who has time and time again demonstrated exceptional performance, maintained a consistent level of professional quality service and who is genuinely respected by her peers while continually being recognized as a person of outstanding character and integrity," said Colonel Mac Leish.

"Ms. Drake has a relentless will and humility in performing her day-to-day duties and responsibilities and is clearly committed to the goals and objectives of the Division," said Mac Leish. "She has a reputation throughout the Division as being extremely meticulous and proficient especially when it comes to the handling of paperwork and meeting deadlines. Ms. Drake is very proficient in submitting paperwork relative to worker's compensation claims, leave tracking, FMLA [family leave] issues and other human resource-related documentation."

"Ms. Drake is a team player and works enthusiastically at improving the day to day operations of Troop 7. She is good at identifying problems while offering viable solutions, and has recently assisted the development of Long Neck's first Delaware State Police Citizen's Academy. She has also played a vital role in the development of the Troop 7's hurricane response plan and Citizen's Advisory Council. She takes a great deal of pride in her duties and responsibilities."

"While Ms. Drake's technical skills and knowledge certainly qualify her for this award, it is her personality and interpersonal skills that really make her shine. She is always quick to assist and put

her priorities on hold while assisting troopers assigned to Troop 7 and within the Division. She is also very well respected by the Sussex County Attorney General's Office and court system. Her reputation for professionalism, promptness, and eye for detail has won her the respect of numerous individuals outside the DSP."

The Delaware State Police is proud to honor Barbara A. Drake and all the nonsworn members of the Division for their tireless efforts to keep the citizens of this great state safe.



2007 Delaware State Police Civilian of the Year - Keith Caskey



The Superintendent of the Delaware State Police, Colonel Thomas F. Mac Leish, announced the 2007 Civilian of the Year during a ceremony at Dover Downs Hotel & Conference Center, Friday, November 16, 2007.

Keith Caskey was named the 29th recipient of the Civilian of the Year award.

Mr. Caskey is the manager of the Information Support Services Section. He supervises a staff of twelve and has been employed by the Division for the past 32 years. Mr. Caskey's history with the Division began in the Communications Section, but his skill set and talents for information technology emerged as he took and interest in supporting the Division's Honeywell Message Switcher. This Message Switcher was our original legacy switch connecting us to both Nlets and the FBI's NCIC System. Mr. Caskey took responsibility for this connection, and literally taught himself both it's communication protocol as well as its programming language.

He became the Division's first Message Switching Specialist and was identified as the subject matter expert necessary to guide the Division as it migrated to its current communications protocol with the advent of the NCIC 2000 system. Mr. Caskey continues to provide the core knowledge base for our mission critical connection to our federal partners via the more modern Central Message Processor.

With this background and self acquired knowledge Mr. Caskey became the Manager of the Information Support Services Section approximately 8 years ago. He has managed this section ever since and has taken it from its humble beginnings of only 3 positions to its current authorized strength of 13. We have also seen an evolution of technology within the Division and an unquenchable ongoing desire for current technologies to meet the demands and mission of the Division.

We have become technology dependent and Mr. Caskey and his section have responded to those needs in an exemplary manner. More often than not, Mr. Caskey has had to balance these

Divisional demands with the limited resources he is afforded annually. Even with this restriction, the Information Support Services Section under Mr. Caskey's leadership continues to deliver and be responsive to the Division, our local law enforcement partners, other state agencies, and most importantly to all our individual users. Often asked to do more with less, Mr. Caskey continually responds to divisional requests with a strategy of sound leadership, loyal support and an emphasis on "officer and public safety first."

Mr. Caskey is recognized as a subject matter expert outside of the Division by our state agency business partners and the Department of Technology and Information. He is looked upon to provide input, counsel, and expertise in matters related to technology acquisition, development, network design and implementation.

His section is called upon to support our local law enforcement partners as well since most of these smaller agencies do not have the resources to support their needs. Our Division as well as our Department continues to be heavily dependent upon our computers and the programs we use daily to perform the public safety function. The Information Technology Section, under the leadership of Mr. Caskey, has distinguished itself by providing superior services to ensure our continued connectivity to the many applications we have become so dependent upon. Without a doubt, no single person has more impact on our day to day operations than Mr. Caskey.



In Memory - Scott Quillen



On Sunday, December 2, 2007 the DSP family lost a dear friend, Scott A. Quillen. Scott was an Information Security Officer within ISS. During the funeral services for Scott, the ISS Director, Mr. Mike McDonald, delivered the eulogy. The following excerpts were taken from the eulogy.

Scott was hired by the State Police in June of 1990. He started at SUSCOM as a Dispatcher. It was about this time we were introducing a new computer aided dispatch system at our 911 centers. Scott was brand new and excited about this new technology that I am sure looked like fun to him. We were replacing an old card based system and like most things in the workplace, change was not easily adopted. Even though he was a new employee, Scott embraced this effort and was the person who was most instrumental at getting the center to accept and make the change to this new system. He looked at it as a new opportunity to learn something that to him looked like fun. From that humble beginning in technology, Scott began an interest that would take him to where he thrived; at a keyboard hooked to a computer.

Those of us that worked with Scott as well as those who benefited from his talents when he came to help us or fixed our problems know that he was extremely talented with computers. His knowledge of our network and his technical skills enabled him to expand his skill set and value to our organization by taking over administration of our message switcher as well as becoming our Information Security Officer. Scott was our network guru. He was the subject matter expert on this and so many other topics. He would tackle any problem, take time out from whatever he was doing, even with his plate full, and help anyone who called upon him. At times it seemed unfair how much we gave Scott to do; how much we relied on him. He ran in so many different directions, being pulled like a tug of war to the various things that demanded his attention.

Scott believed his work was part of something much bigger than just any ordinary 8 to 4 job. He believed he was making a difference, contributing to something that was making our state a better place to live, he felt he was a part of or an extension of the very troopers he served and therefore was indeed responsible in part for the good they accomplished. My faith tells me there is a reason for everything and that you have to trust in our Lord to know what is best for us. Although death is one of life's mysteries, we are told that God does not cause things like this to happen. I hope Scott's family takes comfort in knowing that God does not give us any more than we can handle at any one time. For Scott, I

believe God intervened, perhaps because he was protecting him from further suffering that could have resulted, should he have lived from the complications of the events surrounding his death. We don't know the reason why. We will never know. All we know is that we are hurting and Scott's loss is painful for us to bear. While we will never forget him, we know that time heals all wounds. We know that our pain will be lessened through time and indeed it will take time for us to heal.

You've heard about Scott as an employee and a dedicated worker but Tara wanted to make sure all of you heard me describe Scott in a way that not everyone may have known him. Quite simply, Scott was more like a child than a grown up; a gentle kid who loved to play games, someone who saw humor in any situation, someone who never wanted that little kid inside of him grow old. In preparing for this I felt the need to go down to his office and just observe where he worked. I felt if I sat in his chair and thought about that boyish grin, that playful giggle, and just tried to absorb his surroundings then I could describe the real Scott Quillen that we knew and loved. Like most technologists of his caliber, their desks are usually messy and ill kept. His was no different although I am sure he could find whatever it was he might be looking for at any given time. What struck me the most as I sat there and tried to capture the essence of this gentle giant was what I saw around, above, and on top of his work area. This kid who brought so much life to the office was first and foremost a loving father and husband. Tara, you should not feel slighted at all for your picture was proudly displayed, but I counted no less than 35 individual pictures of his beloved Laney at his desk area. She was his pride and joy. He idolized her, and her pictures from her infancy to the most current ones were displayed and arranged in living testimony of his love for her. I chose a favorite picture of Laney that helped me capture Scott's sense of humor and playful nature. In the picture, she was a baby, asleep on her stomach on the bed, her head near a pillow, pacifier nearby, and an empty bottle of Guinness beer had been playfully placed under her arm like she had had a rough night.

Scott was a gamer, a name given to those who enjoy playing computer games like World of Warcraft for example where battles of war are waged with each other over the internet in mortal virtual combat. I understand this addiction sometimes got him into hot water at home when Tara needed his help or just plain got tired of the time he spent saving the world once again. One of Scott's co-workers who frequently gamed with him told me Scott would quickly sign off with a "GTG" which meant Got To Go and the next day at work he would ask Scott what happened and why he didn't finish the game. Scott would tell him he forgot to do something Tara had asked him to do and that was the reason for his quick departure, or GTG!

Scott had a collection of miniature cars, motorcycles, and trucks as well as four full sized helmets similar to the ones worn by the actors in the Star Wars films. I never saw one of these on him, but I have no doubt that on occasion Scott would don one of the helmets and retreat to this magical world he loved to dream about.

Also displayed at his desk was a Ninja Rabbit that became animated whenever you pressed just the right place on the rabbit's arm swinging nun-chucks to the song Kung-Fu Fighting. Scott had an assortment of nerf pump guns. One particularly funny story surrounded his natural curiosity to learn how things worked. After a co-worker acquired a new nerf revolver, Scott was intrigued with how the nerf projectile actually made it into the cylinder of the play gun. He took the gun and held it out in front of him, turned it toward him so he could see the cylinder turn while he gently put pressure on the trigger mechanism. Well you guessed it, he ended up shooting himself in the upper lip and nose and everyone, including him, just lost it in laughter.

One of the most interesting things I found at Scott's desk was his collection of no less than 23 LGMs. It seems on the last trip to Disneyworld he again was the biggest kid in the park when he found these statutes of the little green Martian looking men from the movie Toy Story.

Scott loved his work and he often took stories of his work day home describing them to Tara. For all the knowledge Scott had regarding computers, I am told Tara did not possess his passion or interest in technology beyond simply being able to play a game at a website or look for something on the internet. Scott would come home and tell Tara some of the wizardry he displayed with a user's problem and she would listen and then repeat something like "So, you reconfigured that IP stack". Scott would smile and say "Yep, that what I did". It mattered not that Tara knew nothing about an IP stack, what mattered was they shared some time discussing even work; something Scott never minded.

Scott would mix work with fun and his playful acts drew the laughter and delight of those around him. There were two things I found that made me smile the most while I sat in his chair and tried my best to absorb his office setting. The first was a red Easy Button from Staples that when pushed voiced the words "That was easy!" Co-workers described Scott on any given phone call talking to a user, solving their problem, then hanging up the phone and hitting the easy button. After a brief second all they would hear would be the easy button voice that said "That was easy!" and they would again erupt into laughter. The second thing I found was a green button hanging on his white board that read, quote "90% of being smart is knowing what you're dumb at". I pondered that quote for awhile and thought how much that described Scott. Scott was a very intelligent person. He was good at technology and was truly one of the experts in his field. But he also had the good sense to know when something was outside of his expertise and I admired him for acknowledging so when appropriate.

There were other stories too that allow us to take hold of such fond memories of Scott. He would often work on the mobile computers installed in all of our police cars. Because he knew so many of the troopers they often asked him to come by their house and fix their computers. Sometimes Scott would need to bring a marked police car to HQ so the computer in it could be worked on further. He loved driving the police cars, especially the marked ones, to the point where I am sure he tried the lights and siren a few times on a back road or at night when he could appre-

ciate the reflection of the rotating lights and make believe he was a police officer. On one occasion, Scott actually got involved in a car chase that was underway and actually helped to get the fleeing motorist stopped by blocking off an escape route. The State Police would never have condoned his intervention in a chase as a civilian driving a police car, but he loved telling that story and did so in such a way so it was clear he portrayed his actions as unavoidable and productive.

Finally, I have to tell you about the Pink Star. Laney saw Scott's key cards hanging on his belt and decided he needed something special from her to go with them. She made a pink leather star for him so he would have something pretty to go with those ugly key cards; something from her that he could keep with him. Laney dear, I know you are here in a different room, but your daddy proudly wore your pink star and was eager to show it to anyone who asked him about it. I think tonight when you look up to heaven you just might be able to see that pink star shining brightly in the sky for I know he is showing it to all his new friends he has already made in heaven.

We have lost a dear friend and colleague, but our loss pales in comparison to the loss Tara, Laney, and the Quillen and Webb families feel at this moment. It is times like this when we struggle to say what is in our hearts hoping we can communicate just how we feel and wishing that we could only make the hurt go away. If we could change these circumstances we would, but we can't. We can only be there for you Tara and your family and be thankful for the time we had with Scott and for his influence in our lives. His legacy will live on in our hearts, in our minds, and in our daily work as we fondly remember Scott and the things he used to do that made him special to us. One of my colleagues put it best the other day when we all got together to support each other while struggling to cope with Scott's loss. He recently suffered the loss of his father who was an electrician by trade and said that God must have needed an electrician in heaven and now has one of the best he could find. Well, God must have had a network, computer, or printer issue. Perhaps He had a help desk issue or a security breach to heaven's network. We think He needed someone of Scott's caliber to fill His need and now God has one of the best He could find. Another colleague forwarded a quote from Winston Churchill that we think Scott would have said had he a foreshadowing of his journey to heaven. Churchill said "I am ready to meet my maker. Whether my maker is prepared for the great ordeal of meeting me is another matter."

I am deeply grateful for having been given the honor to remember Scott in this way. I know he will be watching over all of us in his own special way. Let us keep his loved ones, especially Tara and Laney in our thoughts and prayers. Remember, this parting is only temporary for someday we will see Scott again. For now, may God bless and keep Scott in his heavenly care until we meet again. For now, we recognize that familiar quick sign off Scott would make in haste, GTG-for God must be calling him to fix something on the network. We understand Scott you must go now. We know that both you and God are in capable and loving hands.

"GTG"

In Memory - Cpl/2 Antonio DiAlessandro



believe that Tony walked into the hospital with 19 percent lung capacity, let alone work. He will be missed by all of his friends here at Troop 3 and throughout the state. Tony is survived by his wife Angela and his sons Mario and Angelo, his parents Marcello and Barbara, his sisters, Angela, Lisa and Roseanne, and a brother Michael.

- Capt. Robert C. Hawkins



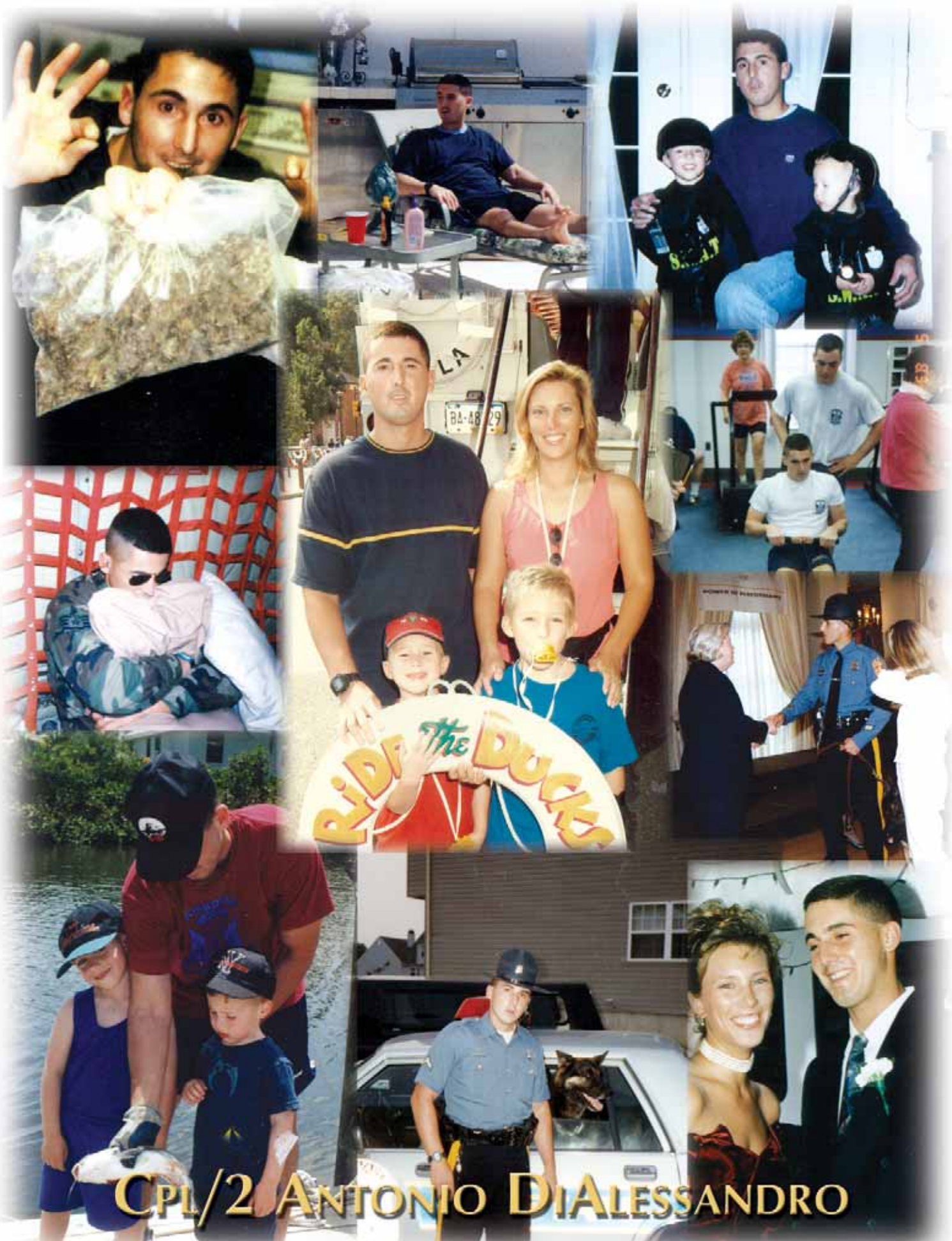
On October 28, 2006, 38 year old Cpl/2 Antonio DiAlessandro died after a two-year battle with lung disease. Cpl/2 DiAlessandro was honored with a full military funeral on November 2, 2006.

Cpl/2 DiAlessandro joined the Delaware State Police in 1993. After completing his FTO training, he was assigned to Troop 3. During Cpl/2 DiAlessandro's tenure at Troop 3, he worked as a uniformed trooper, canine officer and a member of the Governor's Task Force. He was Troop 3's Trooper of the Year for 2000 and was the recipient of four departmental awards, including a 2005 Lifesaving Award, the 2005 Sons of the American Revolution Law Enforcement Award, 2002 Exceptional Performance Award and 2001 Valor Award. In addition to being a 13-year veteran of the Delaware State Police he was an 18-year veteran of the Delaware Air National Guard.

The 2001 Valor Award was for arriving on the scene and rendering first aid to Dover Police Officer PFC David E. Spicer, after he had been shot twice while breaking up a drug transaction in Capital Green. The 2005 Life Saving Award was for rendering first aid to a prisoner in the Troop 3 cells that he observed drinking out the toilet. Cpl/2 DiAlessandro was working as the desk officer and observed this bizarre behavior. Upon contact, he realized that the prisoner had overdosed and gave first aid till EMS personnel took him to the hospital.

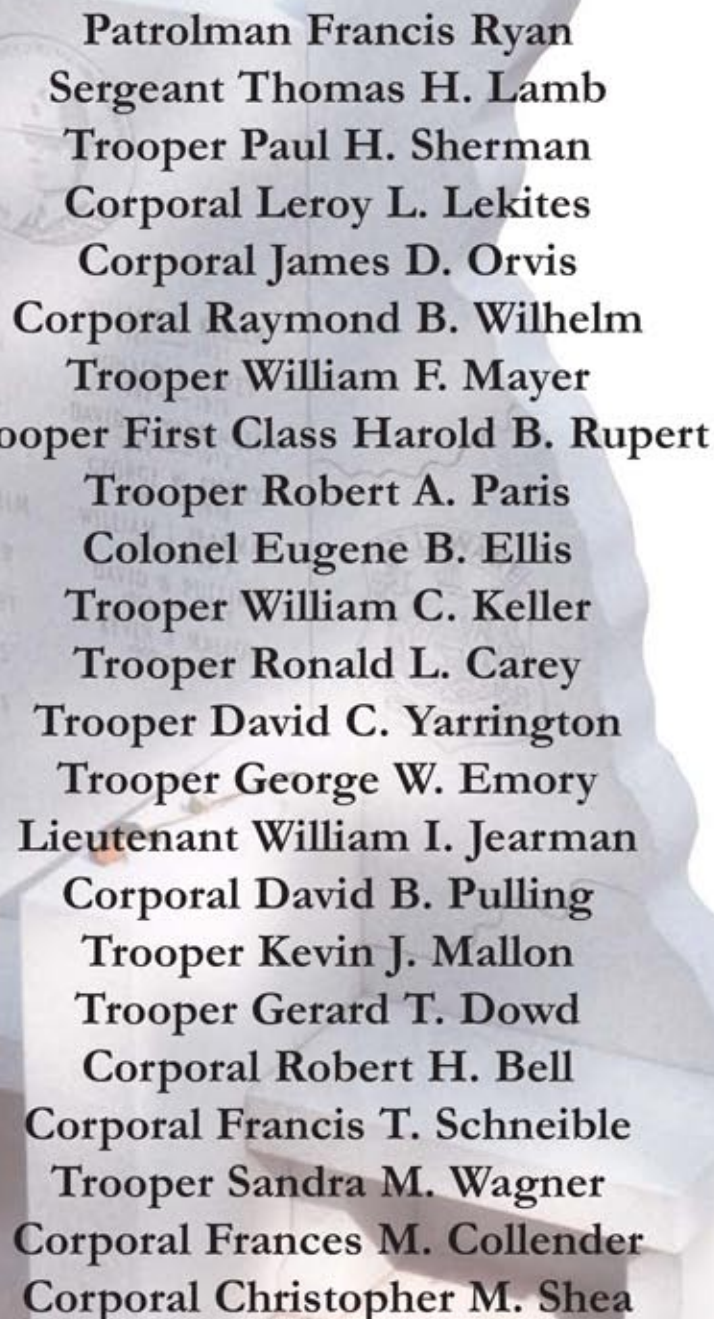
One of the most impressive things about Tony was his work ethic. He worked as the desk officer at Troop 3 right up until his surgery. He banked all his vacation and sick time so that his family would have his salary. The doctors at Johns Hopkins could not





CPL/2 ANTONIO DIALESSANDRO

The 2006-2007 Delaware State Police Annual Report is dedicated to the members of the Delaware State Police who have made the ultimate sacrifice while protecting the citizens and visitors of the State of Delaware.



Patrolman Francis Ryan
Sergeant Thomas H. Lamb
Trooper Paul H. Sherman
Corporal Leroy L. Lekites
Corporal James D. Orvis
Corporal Raymond B. Wilhelm
Trooper William F. Mayer
Trooper First Class Harold B. Rupert
Trooper Robert A. Paris
Colonel Eugene B. Ellis
Trooper William C. Keller
Trooper Ronald L. Carey
Trooper David C. Yarrington
Trooper George W. Emory
Lieutenant William I. Jearman
Corporal David B. Pulling
Trooper Kevin J. Mallon
Trooper Gerard T. Dowd
Corporal Robert H. Bell
Corporal Francis T. Schneible
Trooper Sandra M. Wagner
Corporal Frances M. Collender
Corporal Christopher M. Shea

DELAWARE STATE POLICE

Headquarters

1441 N. DuPont Highway
P.O. Box 430
Dover, Delaware 19903-0430
(302) 739-5901
Recruitment Line
(302) 739-7300

Troop One

603 Philadelphia Pike
Wilmington, Delaware 19809
(302) 761-6677

Troop One-A

Brandywine Town Center
James L. Ford Memorial Troop
(302) 477-8500

Troop Two

100 LaGrange Avenue
Newark, Delaware 19702
(302) 834-2620

Troop Three

3036 Upper King Road
Dover, Delaware 19904
(302) 697-4454

Troop Four

23652 Shortly Road
Georgetown, Delaware 19947
(302) 856-5850

Troop Five

9265 Sussex Highway
Bridgeville, Delaware 19933
(302) 337-1090

Troop Six

3301 Kirkwood Highway
Wilmington, Delaware 19808
(302) 633-5000

Troop Seven

1304 Highway One
Lewes, Delaware 19958
(302) 644-5020

Troop Nine

414 Main Street
P.O. Box 627
Odessa, Delaware 19730
(302) 378-5218

